



RITRANSPARENCY REPORT 2014/15

Varma Mutual Pension Insurance Company





About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the PRI website, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2014-15 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
✓	The signatory has completed all mandatory parts of this indicator
Ø	The signatory has completed some parts of this indicator
6	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
Ю	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.



Principles Index

Organisational Overview						rin	General			
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
00 01	Signatory category and services	✓	Public							✓
OO 02	Headquarters and operational countries	✓	Public							✓
OO 03	Subsidiaries that are separate PRI signatories	✓	Public							✓
OO 04	Reporting year and AUM	✓	Public							✓
OO 05	Breakdown of AUM by asset class	~	Asset mix disclosed in OO 06							✓
OO 06	How would you like to disclose your asset class mix	✓	Public							✓
OO 07	Segregated mandates or pooled funds	✓	Public							✓
OO 08	Breakdown of AUM by market	✓	Public							✓
OO 09	Additional information about organisation	✓	Public							✓
OO 10	RI activities for listed equities	✓	Public							✓
00 11	RI activities in other asset classes	✓	Public							✓
OO 12	Modules and sections required to complete	✓	Public							✓

Overarch	Overarching Approach						Principle					
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6			
OA 01	RI policy and other guidance documents	✓	Public							✓		
OA 02	Publicly available policies / documents	✓	Public						✓			
OA 03	Policy components and coverage	✓	Public	✓	✓							
OA 04	Conflicts of interest	✓	Public							✓		
OA 05	RI goals and objectives	✓	Public							✓		
OA 06	Main goals/objectives this year	✓	Public							✓		
OA 07	Governance, management structures and RI processes	✓	Public							✓		
OA 08	RI roles and responsibilities	✓	Public							✓		
OA 09	RI in performance management, reward and/or personal development	✓	Public							✓		
OA 10	Collaborative organisations / initiatives	✓	Public				✓	✓				
OA 11	Promoting RI independently	✓	Public				✓					
OA 12	Dialogue with public policy makers or standard setters	✓	Public				✓	✓	✓			
OA 13	ESG issues in strategic asset allocation	✓	Public	✓								
OA 14	Allocation of assets to environmental and social themed areas	✓	Public	✓								
OA 15	ESG issues for internally managed assets not reported in framework	8	n/a							✓		
OA 16	ESG issues for externally managed assets not reported in framework	✓	Public							✓		
OA 17	RI/ESG in execution and/or advisory services	8	n/a	✓	✓							
OA 18	Innovative features of approach to RI	✓	Public							✓		
OA 19	Internal and external review and assurance of responses	✓	Public							✓		

Indirect	Indirect – Manager Selection, Appointment and Monitoring				Principle					General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SAM 01	Description of RI considerations	✓	Public	✓					✓	
SAM 02	Role of investment consultants	✓	Public				✓			
SAM 03	RI factors in selection, appointment and monitoring across asset classes	✓	Public							✓
SAM 04	Breakdown of passive, active quant and active fundamental	✓	Public							✓
SAM 05	ESG incorporation strategies	✓	Public	✓	✓					
SAM 06	Selection processes (listed assets)	✓	Public	✓					✓	
SAM 07	Appointment considerations (listed assets)	✓	Public				✓			
SAM 08	Monitoring processes (listed assets)	✓	Public	✓						
SAM 09	Percentage of (proxy) votes cast	8	n/a		✓					
SAM 10	Selection processes (non-listed assets)	✓	Public	✓					✓	
SAM 11	Appointment considerations (non-listed assets)	✓	Public				✓			
SAM 12	Monitoring processes (non-listed assets)	✓	Public	✓					✓	
SAM 13	Description of RI considerations in 'other' asset classes	✓	Public	~					~	
SAM 14	Percentage of externally managed assets managed by PRI signatories	✓	Public	✓					✓	
SAM 15	Examples of ESG issues in selection, appointment and monitoring processes	-	n/a		✓					
SAM 16	Disclosure of RI considerations	✓	Public						✓	

Direct - I	Direct - Listed Equity Incorporation						cip	le		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEI 01	Breakdown by passive, quantitative, fundamental and other active strategies	✓	Public	✓						
LEI 02	Description of ESG incorporation	✓	Public	✓						
LEI 03	Percentage of each incorporation strategy	✓	Public	~						
LEI 04	Type of ESG information used in investment decision	✓	Public	✓						
LEI 05	Information from engagement and/or voting used in investment decision-making	✓	Public	✓						
LEI 06	Types of screening applied	✓	Public	✓						
LEI 07	Processes to ensure screening is based on robust analysis	✓	Public	✓						
LEI 08	Processes to ensure fund criteria are not breached	✓	Public	✓						
LEI 09	Types of sustainability thematic funds/mandates	8	n/a	✓						
LEI 10	Description of ESG integration	✓	Public	✓						
LEI 11	Review ESG issues while researching companies/sectors	✓	Public	✓						
LEI 12	Processes to ensure integration is based on robust analysis	✓	Public	✓						
LEI 13	Aspects of analysis ESG information is integrated into	✓	Public	✓						
LEI 14	ESG issues in index construction	8	n/a	✓						
LEI 15	How ESG incorporation has influenced portfolio composition	✓	Public	✓						
LEI 16	Incorporation of ESG issues has improved financial/ESG performance and reduced risk	✓	Public	✓						
LEI 17	Examples of ESG issues that affected your investment view / performance	-	n/a	~						
LEI 18	Disclosure of approach to ESG incorporation	✓	Public		✓				✓	

Direct - L	Direct - Listed Equity Active Ownership						Principle			General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
LEA 01	Description of approach to engagement	✓	Public		✓					
LEA 02	Reasoning for interaction on ESG issues	✓	Public	✓	✓	✓				
LEA 03	Process for identifying and prioritising engagement activities	1	Public		✓					
LEA 04	Objectives for engagement activities	✓	Public		✓					
LEA 05	Process for identifying and prioritising engagement activities	8	n/a		✓					
LEA 06	Objectives for engagement activities	8	n/a		✓					
LEA 07	Role in engagement process	✓	Public		✓		✓			
LEA 08	Monitor / discuss service provider information	✓	Public		✓				✓	
LEA 09	Share insights from engagements with internal/external managers	✓	Public	~	✓					
LEA 10	Tracking number of engagements	✓	Public		✓					
LEA 11	Number of companies engaged with, intensity of engagement and effort	✓	Public		✓					
LEA 12	Engagements on E, S and/or G issues	✓	Public		✓					
LEA 13	Companies changing practices / behaviour following engagement	✓	Public		✓					
LEA 14	Examples of ESG engagements	-	n/a		✓					
LEA 15	Disclosure of approach to ESG engagements	✓	Public		✓				✓	
LEA 16	Description of approach to (proxy) voting	✓	Public		✓					
LEA 17	Typical approach to (proxy) voting decisions	✓	Public		✓					
LEA 18	Percentage of voting recommendations reviewed	8	n/a		✓					
LEA 19	Confirmation of votes	✓	Public		✓					
LEA 20	Securities lending programme	✓	Public		✓					
LEA 21	Informing companies of the rationale of abstaining/voting against management	✓	Public		✓					
LEA 22	Percentage of (proxy) votes cast	✓	Public		✓					
LEA 23	Proportion of ballot items that were for/against/abstentions	✓	Public		✓					
LEA 24	Shareholder resolutions	✓	Public		✓					
LEA 25	Examples of (proxy) voting activities	-	n/a		✓					
LEA 26	Disclosing voting activities	✓	Public		✓				✓	

Direct - F	Direct - Fixed Income						Principle			
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
FI 01	Breakdown by passive, quantitative, fundamental and other active strategies	✓	Public	✓						
FI 02	Breakdown of investments by credit quality	✓	Public							✓
FI 03	Description of ESG incorporation	✓	Public	✓						
FI 04	Percentage of each incorporation strategy	✓	Public	✓						
FI 05	Type of ESG information used in investment decision	✓	Public	✓						
FI 06	Types of screening applied	✓	Public	✓						
FI 07	Processes to ensure screening is based on robust analysis	✓	Public	✓						
FI 08	Processes to ensure fund criteria are not breached	✓	Public	✓						
FI 09	Types of sustainability thematic funds/mandates	-	n/a	✓						
FI 10	Description of ESG integration	✓	Public	✓						
FI 11	Review of ESG issues while researching companies/sectors	✓	Public	✓						
FI 12	Processes to ensure integration is based on robust analysis	✓	Public	✓						
FI 13	Incorporation of ESG issues into analysis and decision making	8	n/a	✓						
FI 14	ESG issues in index construction	8	n/a	✓						
FI 15	How ESG incorporation has influenced portfolio composition	✓	Public	✓						
FI 16	Incorporation of ESG issues has improved financial/ESG performance and reduced risk	✓	Public	✓						
FI 17	Examples of ESG issues that affected your investment view / performance	✓	Public	~						
FI 18	Disclosure of approach to ESG incorporation	✓	Public		✓				✓	
FI 19	Engagement with corporate issuers	✓	Public		✓					
FI 20	Engagement with government issuers	8	n/a		✓					

Direct - Property							cip	le		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
PR 01	Breakdown of investments by equity and debt	✓	Public							✓
PR 02	Breakdown of assets by management	✓	Public							✓
PR 03	Largest property types	✓	Public							✓
PR 04	Description of approach to RI	✓	Public	✓					✓	
PR 05	Responsible Property Investment (RPI) policy	✓	Public	✓					✓	
PR 06	Fund placement documents and RI	8	n/a	✓			✓		✓	
PR 07	Formal commitments to RI	8	n/a				✓			
PR 08	Incorporating ESG issues when selecting investments	✓	Public	✓						
PR 09	ESG advice and research when selecting investments	✓	Public	✓			✓			
PR 10	Examples of ESG issues in investment selection process	✓	Public	✓		✓				
PR 11	Types of ESG information considered in investment selection	✓	Public	✓		✓				
PR 12	ESG issues impact in selection process	✓	Public	✓						
PR 13	ESG issues in selection, appointment and monitoring of third-party property managers	✓	Public				~			
PR 14	ESG issues in post-investment activities	✓	Public		✓					
PR 15	Proportion of assets with ESG targets that were set and monitored	✓	Public		✓	✓				
PR 16	Certification schemes, ratings and benchmarks	✓	Public		✓					
PR 17	Proportion of developments and refurbishments where ESG issues were considered	✓	Public		✓					
PR 18	Proportion of property occupiers that were engaged with	✓	Public		✓					
PR 19	Proportion of green leases or MOUs referencing ESG issues	✓	Public		✓					
PR 20	Proportion of assets engaged with on community issues	8	n/a		✓					
PR 21	ESG issues affected financial/ESG performance	✓	Public	✓	✓					
PR 22	Examples of ESG issues that affected your property investments	✓	Public	✓		✓				
PR 23	Disclosure of ESG information to public and clients/beneficiaries	✓	Public						✓	

Varma Mutual Pension Insurance Company

Reported Information

Public version

Organisational Overview

PRI disclaimer

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Basic Information 00 01 **Mandatory** Gateway/Peering General 00 01.1 Select the category which best represents your primary activity. Non-corporate pension or superannuation or retirement or provident fund or plan O Corporate pension or superannuation or retirement or provident fund or plan O Insurance company O Foundation or endowment O Development finance institution O Reserve - sovereign or government controlled fund Other, specify 00 02 **Mandatory Peering General** Select the location of your organisation's headquarters. 00 02.1 Finland 00 02.2 Indicate the number of countries in which you have offices (including your headquarters). ① 1 O 2-5 O 6-10 ○ >10 Indicate the approximate number of staff in your organisation in full-time equivalents (FTE). 00 02.3 FTE 561 OO 03 **Mandatory Descriptive** General Indicate whether you have subsidiaries within your organisation that are also PRI signatories in 00 03.1 their own right. O Yes No 00 04 **Mandatory Gateway/Peering General** Indicate the year end date for your reporting year. 00 04.1 31/12/2014

00 04.2

Indicate your total AUM at the end of your reporting year, excluding subsidiaries you have chosen not to report on, and advisory/execution only assets.

	trillions	billions	millions	thousands	hundreds
Total AUM		40	039	000	000
Currency	EUR				
Assets in USD		52	510	795	181

00 04.5

Indicate the level of detail you would like to provide about your asset class mix.

- O Approximate percentage breakdown to the nearest 5% (e.g. 45%)
- Broad ranges breakdown (i.e. <10%; 10-50%; >50%)

OO 06 Mandatory Descriptive General

00 06.1

To contextualise your responses to the public, indicate how you would like to disclose your asset class mix.

Publish our asset class mix as broad ranges

	Internally managed (%)	Externally managed (%)
Listed equity	10-50%	10-50%
Fixed income – corporate	<10%	<10%
Fixed income – government	<10%	<10%
Fixed income – other	<10%	0
Private debt	0	0
Private equity	<10%	<10%
Property	<10%	<10%
Infrastructure	0	<10%
Commodities	<10%	0
Hedge funds	0	10-50%
Forestry	0	0

Farmland	0	0
Inclusive finance	0	0
Cash	<10%	0
Other (1), specify	0	0
Other (2), specify	0	0

O Publish our asset class mix as per attached file (the following image formats can be uploaded: .jpg, .jpeg, .png,.bmp and .gif)

OO 07 Mandatory to Report Voluntary to Disclose Peering General

00 07.1

Provide a breakdown of your organisation's externally managed assets between segregated mandates and pooled funds.

	% of externally managed assets
	○ 0%
Segregated mandate(s)	○ <10%
	10-50%
	○ >50 %
	○ 0%
Pooled fund(s)	○ <10%
	○ 10-50%
	● >50 %
Total externally managed assets	100%

00 07.2

Indicate the proportion of your externally managed assets in fund-of-funds.

	% of externally managed assets
	○ 0%
Fund-of-funds	⊚ <10%
	○ 10-50%
	○ >50 %

OO 08 Mandatory to Report Voluntary to Disclose Peering General

00 08.1

Indicate the breakdown of your organisation's AUM by market.



Market breakdown	% of AUM
	0%
	○ <10%
Developed Markets	O 10-50%
Developed Markets	● >50 %
	○ 0%
	● <10%
Face and City and City and Mandage	O 10-50%
Emerging, Frontier and Other Markets	○ >50 %

OO 09	Voluntary	Descriptive	General
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OO 09.1

Provide any additional information about your organisation, its mission, strategies, activities or investments which are important to contextualise your responsible investment activities.

Varma is committed to taking responsibility into account in its investment operations. This contributes to Varma's objective of having first-rate investment competence and to the company's position as a long-term pension investor.

Varma's Principles for Responsible Investment cover the company's investment assets in their entirety. The principles are based on identifying the key responsibility aspects of investments and focussing on those. We aim to integrate responsibility issues systematically into our investment processes. The ultimate goal for investment activities is to produce returns, which must be accounted for in the application of the Principles for Responsible Investments and in the allocation of resources.

Varma's Principles for Responsible Investment are applied differently depending on the asset class and type of investment. The principles for Responsible Investment provide general guidelines for investment activities, and more detailed asset-specific policies are drawn up on the basis of the guidelines.

Varma has a significant exposure to alternative investments including hedge fund and private equity investments. Since responsible investment practices have been more established in listed assets, the focus in the development of practices has shifted more to the alternative investments. Varma has been proactive and progressive at developing own extensive responsible investment standards especially in the hedge fund investments.

Gateway asset class implementation indicators 00 10 **Mandatory Gateway** General Select the responsible investment activities your organisation implemented, directly and/or 00 10.1 indirectly, for listed equities in the reporting year. We incorporate ESG issues into investment decisions on our internally managed assets ☑ We engage with companies on ESG issues via our staff, collaborations or service providers ☑ We cast our (proxy) votes directly or via service providers ☑ We address ESG incorporation, engagement and/or (proxy) voting in our external manager selection, appointment and/or monitoring processes ☐ None of the above **Mandatory Gateway** General 00 11



00 11.1

Indicate if in the reporting year you incorporated ESG issues into your investment decisions and/or your active ownership practices in the following internally managed asset classes.

☑ Fixed income – corporate
☐ Fixed income – government
☐ Fixed Income – other
☐ Private equity
☑ Property
☐ Commodities
☐ Cash

☐ None of the above

00 11.2

Indicate if in the reporting year you addressed ESG incorporation and/or active ownership in your external manager selection, appointment and/or monitoring processes in the following externally managed asset classes.

☐ Fixed income – corpor	rate
☐ Fixed income – govern	nment
☑ Private equity	

☑ Property

✓ Infrastructure

☐ None of the above

OO 12 Mandatory Gateway General

00 12.1

The modules and sections that you will be required to complete are listed below.

This list is based on the percentages provided in your AUM breakdown and your responses to the gateway indicators. You are only required to report on asset classes that represent 10% or more of your AUM. You may report voluntarily on any applicable modules or sections by selecting them from the list. Fixed Income and Infrastructure are voluntary.

Core modules

- ☑ Organisational Overview
- ☑ Overarching Approach (including assets which do not have a separate module)

RI implementation directly or via service providers

Direct - Listed Equity incorporatio

☑ Listed Equity incorporation



	Direct - Listed Equity active ownership		
	nents		
☑ (Proxy) v	☑ (Proxy) voting		
	Direct - Fixed Income		
☑ Fixed Income - Corporate			
	Direct - Other asset classes with dedicated modules		
✓ Property			

RI implementation via external managers

Indirect - Selection, Appointment and Monitoring of External Managers

✓ Listed Equities
✓ Private Equity

☐ Property

Closing module

☐ Infrastructure☑ Hedge funds

☑ Closing module



Varma Mutual Pension Insurance Company

Reported Information

Public version

Overarching Approach

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Responsible investment policy Gateway/Core Assessed **OA 01** General **Mandatory OA 01.1** Indicate if you have a responsible investment policy. Yes O No Indicate if you have other guidance documents or more specific policies related to responsible OA 01.2 investment. Yes O No Provide a brief description of the key elements of your responsible investment policy or, if you do not have a policy, of your overall approach to responsible investment. [Optional] OA 01.3

Varma's Responsible Investment Principles were approved by Varma's Board of Directors and released in Q1 2014. Before this, Varma's Responsible Investment Principles were included in Varma's investment policy which was not published.

The key element of our Responsible Investment Principles are the following:

Varma recognizes that Environmental, Social and Governance (ESG) issues impact on business value. Varma is committed to taking ESG issues into account in its investment decision making and ownership practices. The ultimate objective of Varma's general investment policy is the return on investments which has to be taken into account in implementation of Varma's Responsible Investment Principles and allocation of resources.

Varma's Responsible Investment Principles cover all Varma's investments. The Principles set out the general guidelines which are implemented in asset class level based on our assessment of the ESG factors relevant to each asset class.

We take into account in our investment operations internationally recognized conventions and norms like the UN Global Compact, OECD guidelines for Multinational Enterprises and ILO's conventions.

OA 0	2	Man	datory	Core Assessed	PRI 6
	OA 02	.1	Indicate if your responsible investment polic	y is publicly available.	
'	⊚ Y	'es			
		OA 0	Provide a URL to your responsible in	vestment policy.	
			URL		
		https ult.as	//www.varma.fi/en/tietoavarmasta/tulostiedot% px	620ja%20sijoitukset/responsiblein	vestment/pages/defa



O No

OA 02.3

Indicate if your other policies or guidance documents related to responsible investment are publicly available.

Yes

O Yes, all

Yes, some

OA 02.4

List these other policies or guidance documents related to responsible investment that are publicly available and their URLs.

Policy or docume nt name	URL
Varma's share ownershi p policy	https://www.varma.fi/en/tietoavarmasta/tulostiedot%20ja%20sijoitukset/omistajaohjaus/pages/default.aspx

O No

OA 02.5

Additional information, [Optional]

Varma's Responsible Investment Principles were published in March 2014. Varma published also Responsible Investment Policies for the asset classes. The principles and policies for Varma's asset classes are available at Varma's website.

OA 03 Mandatory Core Assessed PRI 1,2

OA 03.1

Indicate the components/types and coverage of your responsible investment policy and guidance documents.

Select all that apply



Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	O Applicable policies cover all AUM
☑ (Proxy) voting policy	Applicable policies cover a majority of AUM
☑ Engagement/active ownership policy	O Applicable policies cover a minority of AUM
☐ Specific guidelines on corporate governance	
$\hfill \square$ Specific guidelines on environmental issues	
☐ Specific guidelines on social issues	
☑ Asset class-specific guidelines	
☑ Screening/exclusion policy	
☐ Other, specify	
☐ Other, specify	

OA 03.2

Comment on any variations or exceptions in the coverage of your responsible investment policy. [Optional]

Varma's Responsible Investment Principles cover Varma's all assets under management with the exception of TyEL premium loans. With regard to TyEL premium loans Varma's Responsible Investment Principles are not applicable. TyEL premium loans are loans Varma lends to a client company according to the principles laid down by the Ministry of Social Affairs and Health. The amount Varma can lend to a company is based on a part of the insurance contributions paid by the client company to Varma.

OA 03.3

Additional information. [Optional]

Varma's Principles for Responsible Investment cover all investments. However, some asset classes have even more detailed asset class specific policies in place that take into account some specific features for these investments. For example, Varma's Responsible Investment policy for external hedge fund investments is specifically designed to cover many important aspects related to these investments. Some examples of these issues are tax and governance aspects related to asset manager and investment vehicle together with considerations regarding some investment strategies and techniques employed typically by hedge funds.

OA 04 Mandatory Core Assessed General

OA 04.1

Indicate if your organisation has a policy on managing potential conflicts of interest in the investment process.

Yes

OA 04.2

Describe your policy on managing potential conflicts of interest in the investment process. [Optional]

The Amendment Act of 2014 of Pension Insurance Companies came in force January 1st , 2015. According to this Act pension companies are required to take precautions regarding their client companies in such a manner that the potential risk of conflict of interests is taken into account. The fundamental arrangement in Varma is that those Board members that represent Varma's clients are not allowed to participate in Board's decision making regarding Varma's investments or disinvestments in those client companies or Varma's other transactions with them.

In cases where a member of Varma's staff is involved in governance of a company, investment and divestment decisions regarding such a company's securities are made by Varma's Board of Directors.



 \bigcirc No

Objectives and strategies

OA 05 Mandatory Gateway/Core Assessed

General

OA 05.1

Indicate if your organisation sets objectives for its responsible investment activities.

Yes

OA 05.2

Indicate how frequently your organisation sets or revises objectives for responsible investment.

- At least once per year
- O Less than once per year

OA 05.3

Indicate how frequently your organisation formally reviews performance against its objectives for responsible investment.

- O Quarterly
- Biannually
- Annually
- O Every two years or less
- O It is not reviewed
- \bigcirc No

OA 06	Voluntary	Descriptive	General
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OA 06.1

List your three main responsible investment objectives you had set for the reporting year. For each, indicate any key performance indicators you set to measure your progress and also indicate your progress towards achieving your objectives.

☑ Add responsible investment objective 1

Objective 1	Varma's asset class specific Responsible Investment Policies: further implementation and development of more detailed reporting
Key performance indicators	Further development of policies and internal guidelines
Describe the progress achieved	Policy and principles were approved by the Board in Q1 2014. It and PRI 2013 report were released on Varma's website in Q1 2014.

☑ Add responsible investment objective 2



Objective 2	Communication of Varma's expectations and policies regarding responsibility to our investment targets
Key performance indicators	Number of companies and funds spoken with
Describe the progress achieved	Responsible investing and Varma's targets were strongly promoted especially in the hedge fund investments.

☑ Add responsible investment objective 3

Objective 3	Arranging ESG training
Key performance indicators	Delivery of training
Describe the progress achieved	We arranged external (PRI workshop) and internal (taxation) events.

OA 06.2

List your three main objectives for responsible investment implementation for the next reporting year and indicate any key performance indicators you intend to use to measure your progress.

 $\ensuremath{\,\boxtimes\,}$ Add responsible investment objective 1 for the next reporting year

Objective 1 for the next reporting year	Varma's asset class specific Responsile Investment Policies: further implementation and development of more detailed reporting
Key performance indicators	Further development of policies and internal guidelines

 $\ensuremath{\,\boxtimes\,}$ Add responsible investment objective 2 for the next reporting year

Objective 2 for the next reporting year	Communication of Varma's expectations and policies regarding responsibility to our investment targets
Key performance indicators	Number of companies and funds spoken with

 $\ensuremath{\,\boxtimes\,}$ Add responsible investment objective 3 for the next reporting year

Objective 3 for the next reporting year	Arranging ESG training
Key performance indicators	Delivery of training

Governance and human resources

OA 07	Voluntary	Descriptive	General
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OA 07.1

Provide a brief description of your organisation's governance, management structures and processes related to responsible investment.

Varma's Board of Directors approves Varma's Responsible Investment Principles and receive annual reporting on the implementation of the Principles. Varma's CIO is responsible for the oversight and general implementation of the Principles. Varma's Director for Capital Markets has the day-to-day responsibility for responsible investment activities. The directors for asset classes are responsible for the asset class specific policies and implementation of the policies. The portfolio managers have the responsibility for taking ESG issues into account in their investment decision-making. Varma has one full-time responsible investment specialist, who coordinates the responsible investment activities.

	responsible investment activities.			
	☐ I would lik .bmp and .gi		following image formats can be uploaded: .jpg, .j	peg, .png,
OA 08	Mar	ndatory	Gateway/Core Assessed	General
	OA 08.1	Indicate the roles present in your organd/or implementation responsibilities	ganisation and for each, indicate whether they hates for responsible investment.	ave oversight
		Roles present in your organisation	ı	
	☑ Board r	members or trustees		
	☑ Ov	versight/accountability for responsible	investment	
	□ Im	plementation of responsible investmen	nt	
	□No	o oversight/accountability or implemen	tation responsibility for responsible investment	
	☑ Chief E	xecutive Officer (CEO), Chief Investm	ent Officer (CIO), Investment Committee	
	☑ Ov	versight/accountability for responsible	investment	
	□ Im	plementation of responsible investment	nt	
	□No	o oversight/accountability or implemen	tation responsibility for responsible investment	
	Other C	Chief-level staff or head of department,	, specify	
	Directo	r for Capital Markets		
	☑ Ov	versight/accountability for responsible	investment	
	☑Im	plementation of responsible investment	nt	
	□ No	oversight/accountability or implemen	tation responsibility for responsible investment	
	✓ Portfoli	o managers		
	□ O ₁	versight/accountability for responsible	investment	
	☑ Im	plementation of responsible investment	nt	
	□No	oversight/accountability or implemen	tation responsibility for responsible investment	
	☐ Investm	nent analysts		
	☐ Dedica	ted responsible investment staff		
		al managers or service providers		
	□ O ₁	versight/accountability for responsible	investment	
	☑Im	plementation of responsible investmen	nt	
	□ No	oversight/accountability or implemen	tation responsibility for responsible investment	
	☐ Other r	ole, specify		
	☐ Other r	ole, specify		



0	A 08.2 Indicate the number of dedicated responsible i	nvestment staff your organisation has. [Optional]	
	Number		
1			
OA 09	Voluntary	Additional Assessed Gener	ral
0	A 09.1 Indicate if your organisation's performance ma processes have a responsible investment elem	nagement, reward and/or personal development nent.	
В	oard members/Board of trustees		
	\square Responsible investment included in personal develop	ment and/or training plan	
	☑ None of the above		
С	hief Executive Officer (CEO), Chief Investment Officer (CIO), Investment Committee	
	\square Responsible investment KPIs and/or goals included in	n objectives	
	☑ Responsible investment included in appraisal proces	ss	
	☐ Variable pay linked to responsible investment perform	nance	
	☐ Responsible investment included in personal develop	ment and/or training plan	
	☐ None of the above		
0	ther C-level staff or head of department		
D	irector for Capital Markets		
	$\hfill\square$ Responsible investment KPIs and/or goals included in	n objectives	
	☑ Responsible investment included in appraisal proces	s	
	☐ Variable pay linked to responsible investment perform	nance	
	☐ Responsible investment included in personal develop	ment and/or training plan	
	☐ None of the above		
Р	ortfolio managers		
	☐ Responsible investment KPIs and/or goals included in	n objectives	
	☑ Responsible investment included in appraisal proces	S	
	☐ Variable pay linked to responsible investment perform	nance	
	☐ Responsible investment included in personal develop		
	□ None of the above	-	

Promoting responsible investment

OA 10 Mandatory Core Assessed PRI 4,5

OA 10.1

Select the collaborative organisation and/or initiatives of which your organisation is a member or in which it participated during the reporting year, and the role you played.



Select all that apply

	Your organisation's role in the initiative during the reporting period (see definitions)
☐ Basic	
	rate
☐ Advan	ced
	Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]
	a PRI workshop for Nordic signatories in January 2014. Varma's Head of Hedge Fund as been a member of PRI's Hedge Fund Steering Committee since 2014.
☐ Asian Corpora	ate Governance Association
☐ Association for	or Sustainable & Responsible Investment in Asia
\square Australian Co	uncil of Superannuation Investors
$\hfill\Box$ CDP Climate	Change
$\ \square$ CDP Forests	
☐ CDP Water	
$\hfill\Box$ CFA Institute	Centre for Financial Market Integrity
☐ Council of Ins	titutional Investors (CII)
\square Eumedion	
\square Extractive Ind	ustries Transparency Initiative (EITI)
☐ Global Investo	ors Governance Network (GIGN)
☐ Global Real E	state Sustainability Benchmark (GRESB)
☐ Institutional In	vestors Group on Climate Change (IIGCC)
☐ Interfaith Cen	ter on Corporate Responsibility (ICCR)
☐ International (Corporate Governance Network (ICGN)
☐ Investor Grou	p on Climate Change, Australia/New Zealand (IGCC)
☐ Investor Netw	ork on Climate Risk (INCR)/CERES
☐ Local Authorit	y Pension Fund Forum
☑ Regional or N	ational Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify
FINSIF, Finlar	nds sustainable investment forum
	Your organisation's role in the initiative during the reporting period (see definitions)
☐ Basic	
	rate
□ Advan	red



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Varma's responsible investment specialist was a member of Finsif's Board of Directors.

☐ Sharehol	lder Association for Research and Educati	ion (Share)	
	☐ United Nations Environmental Program Finance Initiative (UNEP FI)		
	☐ United Nations Global Compact		
	☐ Other collaborative organisation/initiative, specify		
	llaborative organisation/initiative, specify		
	llaborative organisation/initiative, specify		
☐ Other col	Ilaborative organisation/initiative, specify		
A 11 Ma	ndatory	Core Assessed	PRI 4
OA 11.1	Indicate if your organisation promotes initiatives.	responsible investment, independently o	of collaborative
Yes			
OA 11.	.2 Indicate which of the following act investment, independently of colla	ions your organisation has taken to pron borative initiatives.	note responsible
	☐ Provided or supported education or training programmes for clients, investment managers, broker/dealers, investment consultants, legal advisers or other investment organisations		
□Р	$\hfill\Box$ Provided financial support for academic or industry research on responsible investment		
	$\ensuremath{\square}$ Encouraged better transparency and disclosure of responsible investment practices across the investment industry		
✓S	☑ Spoke publicly at events and conferences to promote responsible investment		
□ W	☐ Wrote and published in-house research papers on responsible investment		
✓E	☑ Encouraged the adoption of the PRI		
	Other, specify		
○ No			
OA 11.3	Additional information. [Optional]		
investment	ead of Hedge Fund Investments presented at three international events in 2014. As p ne adoption of the PRI and that statement	art of the active dialogue with hedge fun	nd managers Varm

OA 12 Voluntary Additional Assessed PRI 4,5,6

OA 12.1

Indicate if your organisation - individually or in collaboration with others - conducted dialogue with public policy makers or standard-setters in support of responsible investment in the reporting year.

○ Yes

No



ESG issues in asset allocation

OA 13 Voluntary Descriptive PRI 1

OA 13.1

Indicate if your organisation considers ESG issues in strategic asset allocation and/or allocation of assets between geographic markets.

O Yes

No

OA 14 Voluntary

Descriptive

PRI 1

OA 14.1

Indicate if your organisation allocates assets to, or manages, funds based on specific environmental and social themed areas.

O Yes

No

Asset class implementation not reported in other modules

OA 16 Voluntary Descriptive General

OA 16.1

Describe how you address ESG issues for externally managed assets for which you are not required to report because your assets are below the minimum threshold.

Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Property	
Infrastructure	We refer to the overall Private Equity ESG principles of Varma.

Innovation

OA 18 Voluntary Descriptive General

OA 18.1

Indicate whether any specific features of your approach to responsible investment are particularly innovative.

Yes



OA 18.2

Describe any specific features of your approach to responsible investment that you believe are particularly innovative.

Varma has set an extensive responsible investment policy for hedge fund investments and created a specific and detailed ESG questionnaire for hedge fund managers and funds. The policy covers ESG aspects for asset manager, investment vehicle, fund's underlying investments and investment strategies and techniques typically employed by hedge funds.

 \bigcirc No

Assurance of responses				
OA 19	9 V	Oluntary Additional Assessed General		
	OA 19.1	Indicate whether your reported information has been reviewed, validated and/or assured by internal and/or external parties.		
	○ Yes			
	No			

Varma Mutual Pension Insurance Company

Reported Information

Public version

Indirect – Manager Selection, Appointment and Monitoring

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Overview

SAM 01 Voluntary Descriptive PRI 1-6

SAM 01.1

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

Varma invests indirectly mainly through listed equity funds, private equity funds and hedge funds. This module covers equity and private equity fund investments in detail. Hedge funds are covered quite briefly as PRI's questionnaire does not yet have a separate section for hedge funds.

When investing in actively managed equity funds, Varma includes responsible investment criteria in its manager selection, appointment and monitoring process. The focus is on the manager's ESG policy and process and these issues are discussed carefully with the managers. The managers are also asked to answer in written form to our ESG questionnaire.

Varma usually requires that the manager has a responsible investment policy. Exceptions can, however, be made depending on the profile of the fund. In these cases the manager should be able to show that even without a formal policy they take environmental, social and governance issues into account when making investment decisions. Varma always encourages managers to create their own responsible investment policy if they do not yet have one.

We consider ESG issues regularly in the fund monitoring and discuss ESG issues in every fund review meeting or more frequently when needed. In addition, a service provider screens all Varma's external equity funds twice a year for breaches of international norms and conventions.

Varma Private Equity team manages a portfolio of Private Equity and Infrastructure Funds and is also actively doing coinvestments with the funds. Evaluation and assessment of the Fund Managers' Responsible Investment Principles and policies has been incorporated into our investment and portfolio management procedures.

Varma is actively working with the existing managers to encourage them sign up to the PRI or to have a comparable set of principles adopted in their operations, including reporting these activities to their investors, preferably as a fundamental part of regular Fund reporting.

When considering new investments and/or commitments, Varma only wants to work with managers respecting high ethical standards and who are committed to sign up to PRI or adopt respective principles.

As a large investor, Varma often has the opportunity to be represented in the Advisory Boards or Investor Committees of the Funds. This channel is actively used to promote the importance of ESG matters.

SAM 02 Mandatory Core Assessed PRI 4

SAM 02.1

Indicate if your organisation uses investment consultants and/or fiduciary managers in the selection, appointment and/or monitoring of external managers.

O Yes

No

SAM 03 Mandatory Gateway General

SAM 03.1

Indicate for which of the following externally managed asset classes your organisation, and/or your investment consultants, consider responsible investment factors in investment manager: (a) Selection, (b) Appointment (investment management agreements/contracts), and (c) Monitoring

Select all that apply



Asset classes	(a) Selection	(b) Appointment	(c) Monitoring
	V	\checkmark	V
Listed equity			
	V	\checkmark	V
Private equity			
	V	\checkmark	V
Hedge funds			

SAM 03.2

Additional information, [Optional]

When investing in real estate funds, Varma includes responsible investment criteria in its manager selection, appointment and monitoring. However, this applies only to new real estate fund investments, where responsible investment policy and regular reporting related to responsible investing are expected from the managers.

Listed equity (LE), fixed income corporate (FIC) and fixed income government (FIG)

Overview

SAM 04

Mandatory to Report Voluntary to Disclose

Gateway/Peering

General

SAM 04.1

Provide a breakdown of your externally managed listed equities, corporate fixed income and government fixed income by passive, active quant, active fundamental and other active strategies.

Listed equity (LE)

Type of strategy	As % of externally managed listed equity
	○ 0%
Passive	○ <10%
	○ 10-50%
	• >50%
	● 0%
Active - quantitative (quant)	○ <10%
	○ 10-50%
	○ >50%
	○ 0%
Active - fundamental and other active	○ <10%
	10-50%
	○ >50%



SAM 05 Mandatory Gateway PRI 1,2

SAM 05.1

Indicate which of the following ESG incorporation strategies you encourage or require your external manager(s) to implement on your behalf:

Active investment strategies

Active investment strategies	LE	
Screening		
Thematic		
Integration	√	
None of the above		

Passive investment strategies

Passive investment strategies	LE	
Screening		
Thematic		
Integration		
None of the above	abla	

SAM 05.2

Indicate if - on your externally managed assets - you engage directly, via service providers, or via your external manager.

	LE	
We engage directly or via service providers on our externally managed assets		
We require our external managers to engage on our behalf		
	\checkmark	
None of the above		



SAM 05.3

Indicate if - on your externally managed listed equities - you cast your (proxy) votes directly, via service providers, or via your external manager.

	LE
We cast our (proxy) votes directly or via service providers on our externally managed assets	
We require our external managers to cast our (proxy) votes on our behalf	
None of the above	V

SAM 05.4

Additional information. [Optional]

Varma invests only in pooled equity funds. We cannot thus ask managers to implement our own ESG strategies in the funds but we encourage them to integrate ESG issues in their investment process. For the same reason, we do not require the funds to do engagement or proxy voting on our behalf. We cover these issues in the fund selection process and prefer to invest in funds which actively implement their own responsible investment policies.

	Selection	1			
SAM 06	Ma	andatory		Core Assessed	PRI 1-6
SAM 06.1			cate whether your organisation, and/or yo cess for listed assets, typically do any of th		er selection
		Ge	eneral		

	LE	
Review the manager's responsible investment policies	\checkmark	
Discuss managers' governance and management of responsible investment activities	V	
Meet staff with responsible investment responsibilities to assess their skills and competence	\checkmark	
Discuss minimum responsible investment expectations that managers must meet		
Discuss the role managers have played in collaborative initiatives		
Ask whether the organisation is a signatory to the PRI and/or other relevant organisations	V	
Review the manager's responsible investment reporting to clients and/or the public, including PRI reporting	V	
Discuss the type of ESG reporting you expect		
Assign specific weighting to ESG factors in your manager evaluation		
Other general aspects in your selection process, specify		
None of the above		

ESG incorporation



	LE	
Evaluate the quality and coverage of ESG research used by managers	\checkmark	
Assess how the manager incentivises brokers to provide ESG research		
Assess managers' ESG incorporation strategies and ability to identify and manage ESG issues	▼	
Discuss with managers how ESG issues have impacted specific investment decisions and, where relevant, stock or portfolio performance	\	
Other ESG incorporation issues in your selection process, specify		
None of the above		

SAM 06.2

Provide additional information relevant to your organisation's selection approach for listed assets. [Optional]

We discuss ESG issues (process, case examples, reporting etc.) with the fund manager/ investment team and ESG team (if there is one) during the selection process. We assess managers' ESG incorporation strategies, ability to identify and manage ESG issues and discuss how ESG issues are covered in the investment process. Managers are also sent a detailed ESG questionnaire before we invest in the fund.

Varma prefers to invest in funds managed by managers with an extensive and integrated responsible investment policy. Usually we require a responsible investment policy. Exceptions can be made in some cases, however then the manager should be able to show that even without a formal policy they take environmental, social and governance issues into account in their investment process.

	Appointmen	t		
SAM 07	Volun	tary	Additional Assessed	PRI 4
SAM 07.1		When appointing managers, indicate which of considerations your organisation typically incl agreements/contracts for your listed assets:		
		General		



	LE	
Acting in accordance with your organisation's overall investment beliefs or policy on responsible investment and ESG issues		
Other general RI considerations in investment management agreements, specify		
None of the above	V	

ESG incorporation

	LE	
Specific requirements relating to the incorporation of ESG issues into investment decision-making		
Other RI considerations relating to ESG incorporation in investment management agreements, specify		
None of the above	V	

Reporting

	LE	
Reporting on the agreed responsible investment activities		
Reporting on the ESG characteristics of the portfolio		
Reporting on the impact of ESG issues on financial performance		
Other RI considerations relating to reporting in investment management agreements, specify		
None of the above	V	

SAM 07.2

Provide additional information relevant to your organisation's manager appointment process and considerations included in contractual agreements for listed assets.

Varma only invests in pooled funds where the agreements/contracts are standardized. However, Varma can make an informal agreement with managers on the ESG reporting depending on the profile of the fund. Varma screens the holdings of its equity funds regularly.



Monitoring

SAM 08

Mandatory

Core Assessed

PRI 1

SAM 08.1

Indicate whether your organisation, and/or your investment consultant, in the dialogue and monitoring of your external manager typically do any of the following:

General

		 _
	LE	
Include responsible investment as a standard agenda item at performance review meetings	V	
Highlight examples of good responsible investment practice by other managers		
Review the manager's responsible investment reporting, for example PRI-generated responsible investment reports	V	
Encourage your managers to consider joining responsible investment initiatives/organisations or participate in collaborative projects with other investors	$ \checkmark $	
Include responsible investment criteria as a formal component of overall manager performance evaluation		
Request information on whether your manager's approach to ESG issues has impacted financial performance		
Request information on whether your manager's approach to ESG issues has impacted risk or volatility		
Request information on whether your manager's approach to ESG issues has impacted ESG performance		
Other general aspects of your monitoring, specify		
None of the above		

ESG incorporation



	LE	
Request information on ESG incorporation in specific investment decisions		
Other ways you monitor ESG incorporation, specify	V	
None of the above		

If you select any 'Other' option(s), specify

We discuss the manager's process of ESG incorporation and case examples, especially with portfolio managers.

SAM 08.2

Provide additional information relevant to your organisation's dialogue and monitoring of external managers. [Optional]

Managers who do not have an ESG policy are strongly encouraged to implement their own responsible investment policy and integrate it into their investment processes. In most cases they are also encouraged to join ESG initiatives/organisations. Varma does not require ESG incorporation, engagements or proxy voting on its behalf as the investments are made only in pooled funds. However, ESG criteria are an important but informal part of the overall evaluation. We discuss with the managers how they have included responsible investing in their investment decisions and ask them to present concrete examples as well and usually how these example cases may have impacted on the performance. We also discuss engagement cases if any have progressed.

Private equity (PE), property (PR) and infrastructure (INF) - non-listed assets

SAM 10 Mandatory Core Assessed PRI 1-6 SAM 10.1 Indicate whether your organisation, and/or your investment consultant, in the dialogue and monitoring of your external manager typically do any of the following: General



	PE	
Review the manager's/general partner's responsible investment policy	V	
Discuss the manager's governance and management of responsible investment	V	
Meet staff with responsible investment responsibilities to assess their skills and competence		
Discuss minimum responsible investment expectations that managers must meet	V	
Discuss the role managers have played in collaborative initiatives		
Ask whether the organisation is a signatory to the PRI and/or other relevant organisations	V	
Assess the external manager's reporting and how it will help you to monitor that it is acting consistent with the agreed-upon ESG-related policies and practices during the life of the fund		
Review the manager's responsible investment disclosure, including PRI reporting	V	
Assign specific weighting to ESG factors in your manager evaluation	V	
Other general aspects in your selection process, specify		
None of the above		

Investment selection (pre-investment) of underlying holding

	PE	
Assess the manager's policies, processes and systems for identifying ESG-related value drivers and managing material ESG-related risks pre-investment	V	
Other pre-investment aspects reviewed in your selection process, specify		
None of the above		

Investment monitoring (post-investment) of underlying holding



	PE	
Understand if and how the manager influences and supports its portfolio companies'/assets' management of ESG-related risks and pursuit of ESG-related opportunities	V	
Discuss examples of how managers have previously identified and addressed ESG issues in their portfolios on an ongoing basis		
Assess the manager's/general partner's approach to managing and disclosing material incidents at the manager / General Partner and underlying holdings	V	
Other post-investment aspects reviewed in your selection process, specify		
None of the above		

If you select any 'Other' option(s), specify

In the selection process, we require the manager to have a credible ESG policy in place.

SAM 10.2

Provide additional information relevant to your organisation's selection approach for non-listed assets. [Optional]

In Private Equity, no new commitments are made unless the manager has convinced Varma's Private Equity team that the manager has a prudent approach to ESG.

SAM 11 Voluntary Additional Assessed PRI 4 SAM 11.1 When appointing managers, indicate which of the following responsible investment considerations your organisation typically includes in agreements/fund formation contracts for your non-listed assets: General



	PE	
Acting in accordance with your organisation's overall investment beliefs or policy on responsible investment and ESG issues	V	
Other general RI considerations in your agreements, specify		
None of the above		

Investment selection (pre-investment) of underlying holding

	PE	
Specific requirements relating to how ESG issues are identified and managed in investment decision-making		
Other RI considerations relating to investment selection in your agreements, specify		
None of the above	\checkmark	

Investment monitoring (post-investment) of underlying holding

	PE	
Specific requirements relating to the manager supporting or influencing the underlying holdings' management of ESG factors		
Other RI considerations relating to investment monitoring in your agreements, specify		
None of the above	V	

Reporting



	PE	
Reporting on the agreed ESG implementation activities		
Reporting on the ESG characteristics of the portfolio		
Reporting on company incidents relating to ESG issues		
Reporting on the impact of ESG issues on financial performance		
Other RI considerations relating to reporting in your agreements, specify		
None of the above	V	

If you select any 'Other' option(s), specify

In general considerations, we require an ESG clause to be incorporated into the Limited Partner Agreement (LPA) or as a side letter to the LPA.

SAM 11.2

Provide additional information relevant to your organisation's manager appointment process and considerations included in contractual agreements for non-listed assets.

With regard to the reporting requirement, we have discussed possible reporting requirements with the PE funds we have invested in. Most of the funds have an ESG policy but do not report on ESG issues with the exception of PRI signatories and a couple of other funds. We will continue to discuss development of appropriate reporting with the funds but at this stage the situation does not allow for contractual agreements for reporting.

	Monito	ring			
SAM 12		Manda	atory	Core Assessed	PRI 1-6
	SAM 1	12.1	Indicate whether your organisation, and/or you monitoring of your external manager, typically	ur investment consultant, in the dia do any of the following:	logue and
			General		



		_	_
	PE		
Include responsible investment as a standard agenda item at performance review meetings	V		
Highlight examples of good responsible investment practice by other managers			
Review manager's responsible investment reporting, for example PRI-generated responsible investment reports	V		
Encourage your managers to consider joining responsible investment initiatives or organisations or participate in collaborative projects with other investors	V		
Include responsible investment criteria as a formal component of overall manager performance evaluation	V		
Request information on whether your manager's approach to ESG issues has impacted financial performance			
Request information on whether your manager's approach to ESG issues has impacted ESG performance			
Other general aspects of your monitoring, specify			
None of the above			

Investment selection (pre-investment) of underlying holding

	PE	
Discuss how the analysis of ESG issues affected investment decisions during the reporting period	V	
Other ways ESG issues are incorporated in the pre-investment process, specify		
None of the above		

Investment monitoring (post-investment) of underlying holding



	PE	
Request reports on the ESG characteristics of the manager's underlying holdings and discuss related developments that may impact holdings in the fund		
Request examples of ESG issues identified within the portfolio and action taken in response		
Request details of how ESG factors were considered when preparing to exit from investments		
Other ways ESG issues are monitored in the post-investment process, specify	V	
None of the above		

If you select any 'Other' option(s), specify

In the post-investment process, ESG issues are monitored as a part of regular reporting and annual meeting.

SAM 12.2

Provide additional information relevant to your organisation's dialogue and monitoring of external managers. [Optional]

We have requested ESG to be part of regular fund reporting or a separate topic at the annual meeting.

Other asset classes

SAM 13 Voluntary Descriptive PRI 1-6

SAM 13.1

Describe how your organisation, and/or your investment consultants, address responsible investment factors in manager selection, appointment and/or monitoring process for the following asset classes:

Asset Class	Description
Hedge funds	Varma made meaningful progress in finalizing the design of its responsible hedge fund investment policy in 2014. The policy covers ESG aspects for asset manager, investment vehicle, fund's underlying investments and investment strategies and techniques typically employed by hedge funds. Varma has started to use the policy and related ESG questionnaire as part of the manager and fund selection process in March 2015. ESG monitoring is part of normal on-going monitoring process (calls, on-site meetings etc) and Varma expects the managers to include ESG issues to normal fund reporting in the future.

Outputs and outcomes



SAM 14	AM 14 Mandatory to Report Voluntary to Disclose		Descriptive	PRI 1-6
SAM 1	4.1	Indicate approximately what percentage (+/- 109 by PRI signatories.	%) of your externally managed assets a	re managed
		%		
20				

Co	ommunic	cation		
SAM 16	SAM 16 Mandatory		Core Assessed	PRI 6
SA	AM 16.1	Indicate if your organisation proactively disclose	s any information about responsible inv	estment

- Yes, we disclose information publicly
- O Yes, we disclose information to clients/beneficiaries only

considerations in your indirect investments.

• We do not proactively disclose information to the public and/or clients/beneficiaries

SAM 16.4

The PRI Reporting for 2014 will be published during the first half of 2015 on Varma's website.



Varma Mutual Pension Insurance Company

Reported Information

Public version

Direct - Listed Equity Incorporation

PRI disclaimer

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Overview LEI 01 PRI 1 **Mandatory to Report Voluntary to Disclose Gateway/Peering** Provide a breakdown of your internally managed listed equities by passive, quantitative, **LEI 01.1** fundamental and other active strategies. For strategies that account for less than 10% of your internally managed listed equities, indicate if you would still like to report your activities. **Strategies** ☐ Passive ☐ Active – quantitative (quant) ☑ Active – fundamental and other active strategies % of internally managed listed equities ○ <10% O 10-50% **●** >50% **Descriptive LEI 02** Voluntary PRI 1

LEI 02.1 Provide a brief overview of how you incorporate ESG issues into listed equity investments.

We consider ESG issues in our investment process in two ways. Firstly, our goal is to take financially material ESG criteria into account in our investment process. The relevant criteria vary a lot depending on the sector and company in question. The main challenge with regard to using ESG criteria is the availability and comparability of data. We try to actively improve this by encouraging the companies to publish ESG data alongside financial information.

Secondly, we expect Varma's investee companies to act in accordance with international norms and conventions defined in Varma's Responsible Investment Principles. We screen our direct equity portfolio regularly to ensure that we have up to date information about possible breaches against the norms. We go through the results of the screening in regular meetings with the portfolio managers and Varma's Director for Capital Markets and discuss further actions based on the portfolio managers' recommendations.

ESG incorporation in actively managed listed equities

Implementation processes LEI 03 Mandatory Gateway/Core Assessed PRI 1 Indicate (1) which ESG incorporation strategy and/or combination of strategies you apply to

your actively managed listed equities and (2) the breakdown of your actively managed listed

ESG incorporation strategy (select all that apply)



equities by strategy or combination of strategies.

LEI 03.1

☐ Screening alone (i.e. not combined with any other strategies)					
\square Thematic alone (i.e. not combined with any other strategies)					
\square Integration alone (i.e. not combined with any other strategies)					
✓ Screening + Integration strategies					
Developed and of cashing listed any three values the					
Percentage of active listed equity to which the strategy is applied - you may (estimate +/- 10%)					
100					
☐ Thematic + integration strategies					
☐ Screening + thematic strategies					
☐ All three strategies combined					
☐ No incorporation strategies applied					
Total actively managed listed equities					
100%					
LEI 03.2 Describe your primary reasons for choosing a particular ESG incorporation strategy.					
Our aim is to integrate financially relevant ESG criteria into our investment process to improve the risk-return					

LEI 04 Voluntary Additional Assessed PRI 1

LEI 04.1

Indicate what ESG information you use in your ESG incorporation strategies and who provides this information.

Type of ESG information

- ☐ Raw ESG company data
- ☑ Company-related analysis or ratings

Indicate who provides this information

- $\ensuremath{\,\boxtimes\,}$ ESG research provider
- $\hfill\Box$ In-house specialised ESG analyst or team

companies fulfill our minimum criteria for corporate conduct.

- ☑ In-house analyst or portfolio manager
- ☑ Sector-related analysis or ratings

Indicate who provides this information



☑ ES	SG research provider		
☑ Se	ell-side		
□ In-	-house – specialised ESG analyst or team		
☑ In-	-house – analyst or portfolio manager		
☐ Country	y-related analysis or ratings		
☑ Screen	ed stock list		
Indicat	e who provides this information		
☑ ES	SG research provider		
□Se	ell-side		
□ In-	-house – specialised ESG analyst or team		
□ In-	-house – analyst or portfolio manager		
☑ ESG is:	sue-specific analysis or ratings		
Indicat	e who provides this information		
☑ ES	SG research provider		
□Se	ell-side		
□ In-	-house – specialised ESG analyst or team		
□ In-	-house – analyst or portfolio manager		
☐ Other,	specify		
LEI 04.3	Indicate if you incentivise brokers to provide	e ESG research.	
Yes			
LEI 0	Describe how you incentivise brokers.		
	s who provide us with high quality ESG research	are compensated with higher commissi	ions.
O N			
○ No			
Volu	untary	Additional Assessed	PRI 1
LEI 05.1	Indicate if your organisation has a process engagement and/or (proxy) voting activities making.		
✓ Engage	ement		
	e have a systematic process to ensure the inform	mation is made available.	
\circ W	e occasionally make this information available.		
	e do not make this information available.		
☑ (Proxy)	voting		
	e have a systematic process to ensure the inform	mation is made available.	
	e occasionally make this information available.		
	e do not make this information available.		
- **			
	40		



LEI 05.2

Additional information. [Optional]

We conduct both internal and external engagements. Internal engagements are done by our investment team, we do not have separate staff for engagements. Our external engagements are usually based on the results of our norm based screening. Information about external engagements is shared in regular meetings with our portfolio managers where the portfolio managers present the relevant cases and recommend further actions.

(/	A) Implement	ation: Screening					
LEI 06	Mandat	ory	Descriptive	PRI 1			
	LEI 06.1	Indicate and describe equities.	the type of screening you apply to your internally r	managed active listed			
	Type of sc	_					
	☑ Negati	ve/exclusionary screenin	ng				
	Scree	ned by					
		roduct					
	□ A	ctivity					
	□S	ector					
	☐ Country/geographic region						
	☐ Environmental and social practices and performance						
	☐ Corporate governance						
		Description					
	We ex	clude tobacco and nuclea	ar weapons companies from our direct investment	S.			
	☐ Positiv	re/best-in-class screening	g				
	✓ Norms	s-based screening					
	Scree	ned by					
	☑ UN Global Compact Principles						
	☑ L	Iniversal Declaration of H	luman Rights				
	☑ Ir	nternational Labour Orgai	nization Conventions				
	 ✓ ∪	Inited Nations Convention	n Against Corruption				
	☑ C	ECD Guidelines for Mult	tinational Enterprises				
		other, specify					



Description

We screen our direct equity and corporate bond investments by a detailed list of norms and conventions. The list includes in addition to the ones mentioned above for example several environmental conventions.

LEI 06.2

Describe how the screening criteria are established, how often the criteria are reviewed and how you notify clients and/or beneficiaries when changes are made.

In our norm based screening the screening criteria are based on a list of relevant norms and conventions based on conventions and guidelines by OECD and the UN, among others. We have discussed the relevant criteria internally and decided to use a detailed list provided by our external service provider. In 2014 our external service provider was Swedish GES who provides us with both screening and engagement services.

The criteria are reviewed when needed, for example if new significant conventions are signed and ratified by the UN member countries, especially Finland.

LEI 07	Mandato	ory	Core Assessed	PRI 1		
	LEI 07.1	Indicate which processes your organisation analysis.	uses to ensure that screening is based	on robust		
	 ☑ Comprehensive ESG research is undertaken or sourced to determine companies' activities and products ☑ Companies are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies ☐ External research and data used to identify companies to be excluded/included is subject to internal audit by ESG/RI staff, the internal audit function or similar ☑ Company ESG information/ratings are updated regularly to ensure that portfolio holdings comply with fur policies 					
	☐ A committee or body with representatives independent of the individuals who conduct company research reviews some or all screening decisions					
	☑ A periodice	periodic review of the quality of the research undertaken or provided is carried out				
	☐ Other, sp	ecify				
	☐ None of the	ne above				
1.51.00	Valuntar		Additional Assessed	DDI 4		
LEI 08	Voluntar	у	Additional Assessed	PRI 1		
	LEI 08.1	Indicate which processes your organisation	uses to ensure that fund criteria are no	ot breached		
	☑ Checks a	re performed to ensure that stocks meet the f	unds' screening criteria. These checks a	are:		
	Syst	ematic				
Occassional						
	☐ Automated IT systems prevent investment managers from investing in excluded stocks or those that continued positive screening criteria.					
	☐ Audits of	fund holdings are undertaken regularly by inte	ernal audit function			
	☐ Other, sp	ecify				
	□ None of the above					



LEI 08.2

If breaches of fund screening criteria are identified - describe the process followed to correct those breaches.

We discuss the reasons for the breach to determine how to improve our processes and avoid further breaches. The shares are sold within a short period of time.

(C) Implementation: Integration of ESG issues

LEI 10 Voluntary

Descriptive

PRI 1

LEI 10.1

Describe how you integrate ESG factors into investment decision making processes.

Our portfolio managers are responsible for taking financially material ESG issues into consideration in their investment decision making. The portfolio managers use varying sources of information, depending in the sector and the type of company they invest in. So far the integration has concentrated on more on the risk side of ESG issues and ESG has become especially in some sectors a part of the investment risk analysis.

LEI 11 Mandatory Core Assessed PRI 1

LEI 11.1

Indicate if E, S and G issues are reviewed while researching companies and/or sectors in active strategies.

ESG issues	Coverage/extent of review on these issues	
Environmental	We systematically review the potential significance of environmental issues and investigate them accordingly	
	We occasionally review the potential significance of environmental issues and investigate them accordingly	
	We do not review environmental issues	
Social	O We systematically review the potential significance of social issues and investigate them accordingly	
	 We occasionally review the potential significance of social issues and investigate them accordingly 	
	○ We do not review social issues	
Corporate	We systematically review the potential significance of corporate governance issues and investigate them accordingly	
Governance	 We occasionally review the potential significance of corporate governance issues and investigate them accordingly 	
	We do not review corporate governance issues	

LEI 11.2 Additional information. [Optional]

The analysis of ESG factors depends on the company and sector in question as the materiality of ESG issues can be company and sector specific.

In addition to this, systematic integration of ESG issues has so far been difficult. There are several reasons to this, the lack of financially material and comparable indicators being the main one. In addition to the lack of data, the coverage of available ESG research is a problem. We have a large portfolio of small and medium



sized companies especially in Finland but also in other Scandinavian countries. These companies are usually not covered either by ESG research houses nor by sell side ESG analysts.

LEI 12	Volunta	ry	Additional Assessed	PRI 1		
	LEI 12.1 Indicate which processes your organisation uses to ensure that ESG integration is based or robust analysis. ☑ Comprehensive ESG research is undertaken or sourced to determine companies' activities and produc					
	☐ Companies are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies					
	☑ Company	information and/or ratings on ESG are updat	ed regularly			
	☐ A periodic	c review of the quality of the research underta	ken or provided is carried out			
	☐ Other, sp	ecify				
	☐ None of t	he above				
_						
	LEI 12.2	Describe how ESG information is held and	used by your portfolio managers.			
	☑ ESG info	rmation is held within centralised databases o	r tools and it is accessible by all relevan	ıt staff		
	☐ ESG information or analysis is a standard section or aspect of all company research notes or industry/sector analysis generated by investment staff					
	☑ Systematic records are kept that capture how ESG information and research was incorporated into investment decisions					
	☐ Other, specify					
	☐ None of the above					
LEI 13	Mandato	ory to Report Voluntary to Disclose	Core Assessed	PRI 1		



LEI 13.1	Indicate into which aspects of investment analysis you integrate ESG information.				
☑ (Macro) e	☑ (Macro) economic analysis				
○ Syst	ematically				
Occ	asionally				
☑ Industry a	analysis				
○ Syst	ematically				
Occ o	asionally				
☑ Analysis (of company strategy and quality of management				
○ Syst	ematically				
Occ o	asionally				
☑ Idea gene	eration				
○ Syst	ematically				
Occ	asionally				
☑ Portfolio	construction				
○ Syst	ematically				
Occ	asionally				
☑ Fair value	e/fundamental analysis				
○ Syst	ematically				
Occ	asionally				
LEI 13.	Indicate which methods are part of your process to integrate ESG information into fair value/fundamental analysis.				
□ Adju	stments to income forecasts (sales, earnings, cash flows)				
☑ Adju	☑ Adjustments to valuation tools (discount rates, return forecasts, growth rates)				
□ Othe	☐ Other adjustments to fair value projections, specify				

Outputs and outcomes

☐ Other, specify

LEI 15 Voluntary Descriptive PRI 1

LEI 15.1

Indicate how your ESG incorporation strategies have influenced the composition of your portfolio(s) or investment universe.

Describe any reduction in your starting investment universe or other effects.

We have excluded tobacco and nuclear weapon companies from our direct investments. In addition, we have excluded some companies based on continuous and severe breaches against international norms and conventions.

 $\ensuremath{\,\boxtimes\,}$ Integration of ESG issues



		Select which of these effects followed	d your I	ESG integration:		
	☑ Reduce or prioritise the investment universe					
	☐ Overweight/underweight at sector level					
		rweight/underweight at stock level				
	☑ Buy/	sell decisions				
	□ Othe	er, specify				
	□ Non	e of the above				
LEI 1	6 Vol	untary		Additional Assessed	PRI 1	
	LEI 16.1 Indicate whether your organisation measures how your approach to ESG issues in Listed E investments has affected financial and/or ESG performance.			Listed Equity		
	☐ We meas	sure whether our approach to ESG issues im	npacts	funds' financial performance		
	☐ We meas	sure whether our approach to ESG issues im	npacts	funds' risk or volatility		
	\square We measure whether our approach to ESG issues impacts funds' ESG performance					
	☑ None of the above					
	LEI 16.2	Describe how you are able to determine t	these o	utcomes.		
		·				

With regard to our investments' financial performance, neither screening nor integration of ESG issues has so far had any discernible effect on the return of our investments. This is mainly due to two factors. Firstly, we have a large proportion of our equity portfolio invested in Scandinavian companies, especially Finnish ones. Severe breaches against international norms are quite rare in Scandinavia. Thus the effect of excluded companies on our portfolio's return is small. Exclusion of tobacco and nuclear weapon companies does not have a meaningful impact either. Secondly, the integration of ESG issues has so far mostly concentrated on the risk side of ESG. The ESG analysis has positively influenced the risk rate of our investments but the effect is noticeable only on the level of individual stocks.

Incorporation of ESG issues has improved our investments' ESG performance, especially with regard to our screening process. The information we get from our service provider provides a different viewpoint to the companies' activities which has occasionally been valuable. The integration of ESG issues in our investment process has also improved our understanding of the ESG risks, for example in cases where we have analysed companies' supply chain in more detail.

Our assessment of how ESG incorporation has impacted our investments' financial performance, risk or EGS performance is based on a qualitative analysis. We have not conducted any detailed quantitative studies of how ESG has affected our investments.

Communication			
LEI 18	Mandatory	Core Assessed	PRI 2,6



LEI 18.1

Indicate if your organisation proactively discloses information on your approach to ESG incorporation in listed equity.

- \bigcirc We disclose it publicly
- O We disclose it to clients and/or beneficiaries only
- We do not proactively disclose it to the public and/or clients/beneficiaries

LEI 18.7

Additional information. [Optional]

The PRI Reporting for 2014 will be published during the first half of 2015 on Varma's website.



Varma Mutual Pension Insurance Company

Reported Information

Public version

Direct - Listed Equity Active Ownership

PRI disclaimer

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Engagement

Overview

LEA 01 Voluntary Descriptive PRI 2

LEA 01.1

Provide a brief overview of your organisation's approach to engagement.

Varma's goal with engagement is to improve corporate ESG performance. We meet companies regularly and bring ESG items on the meeting agenda if needed. In the past, we have typically discussed mainly corporate governance issues but lately we have also discussed also environmental and ia employee matters.

Shareholders' nomination committees form a significant part of our engagements. ESG issues like diversity are among the criteria we consider when participating in the committee's work. Varma participated in the 2014 AGM season in 16 shareholder nomination committees. The companies are listed on our website.

We engage with companies regularly on the basis of the results of our norm based screening. Our goal is to engage with companies with severe and long term violations of international norms and conventions. We discuss with the companies in question directly if we are a significant and long term shareholder in the company. In companies where our ownership stake is small the discussions are usually carried out by an external service provider. The service provider we use represents on most cases several other shareholders in addition to Varma and can thus influence company behavior better (and more cost effectively) than we could on our own. If after a longer time period the engagement process is not successful, Varma will consider selling its holdings in the company.

LEA 02 Mandatory Gateway PRI 1,2,3

LEA 02.1

Indicate your reasons for interacting with companies on ESG issues and indicate who carries out these interactions.



Type of engagement	Reason for interaction
	☑ To support investment decision-making (e.g. company research)
Individual/Internal staff engagements	$\ensuremath{\square}$ To influence corporate practice (or identify the need to influence) on ESG issues
	☑ To encourage improved ESG disclosure
	☐ Other, specify
	☐ We do not engage via internal staff
	☐ To support investment decision-making (e.g. company research)
Collaborative engagements	$\hfill\square$ To influence corporate practice (or identify the need to influence) on ESG issues
	☐ To encourage improved ESG disclosure
	☐ Other, specify
	$\ensuremath{\square}$ We do not engage via collaborative engagements
	☑ To support investment decision-making (e.g. company research)
Service provider engagements	$\ensuremath{\square}$ To influence corporate practice (or identify the need to influence) on ESG issues
	☑ To encourage improved ESG disclosure
	☐ Other, specify
	☐ We do not engage via service providers

LEA 02.2 Additional information. [Optiona

We have not participated in collaborative engagements in 2014. We are, however, quite willing to participate in collaborative engagements in the future if and when suitable opportunities arise.

Process Process for engagements run internally

LEA 03 Mandatory Core Assessed PRI 2

LEA 03.1

Indicate whether your organisation has a formal process for identifying and prioritising engagement activities carried out by internal staff.

Yes



LEA 03.2

Describe how you identify and prioritise engagements.

Varma's process with engagement depends on the type of engagement. Our processes are quite simple as Varma's investment team does the engagements internally with no separate staff for engagement. Our investment staff meets companies regularly and often identify possibilities for engagement during the discussions. In these cases the person responsible for the company -with further help if needed-discusses the matter further with the company and reports to Varma's investment management. If the initiative come directly from the companies, we decide how to proceed on a case by case basis.

If the subject concerns corporate governance, we usually do the engagements fully ourselves. If the subject concerns environmental matters, for example, we may use external research as the basis for the discussion.

 \bigcirc No

LEA 04 Core Assessed PRI 2 **Mandatory LEA 04.1** Indicate if you define specific objectives for your engagement activities. Yes O Yes, for all engagement activities Yes, for the majority of engagement activities O Yes, for a minority of engagement activities \bigcirc No **LEA 04.2** Indicate if you monitor the actions that companies take following your engagements. Yes O Yes, in all cases Yes, in the majority of cases O Yes, in the minority of cases

The person responsible for an engagement case is responsible for the whole process. The engagement

Describe how you monitor and evaluate the progress of your engagement activities.

results are reported to our Investments Director for Capital Markets and the most important and comprehensive cases to our CIO.

 \bigcirc No

LEA 04.3

Process for engagements conducted with/on your behalf by service providers

LEA 07 Mandatory Core Assessed PRI 2,4

LEA 07.1

Indicate if you play a role in the engagement process that your service provider conducts on your behalf.

Yes



	LEA 07.2	Indicate what role you play in engagements that your service provider conducts on your behalf.
	☐ Specif	y the issues for the engagement
	☐ Specif	y the objectives for the engagement
		the companies to be engaged with
	☐ Partici	pate directly in the engagements with your service provider
		ly monitor and review the activities of the service provider
	\square Other,	specify
0 1	No	

LEA 07.3

Additional information. [Optional]

We use an external service provider to engage with companies in cases where a company has severely breached international norms for an extended period of time and our ownerships stake in the company is small. We actively select the companies to be engaged with and our equity portfolio managers are responsible for presenting the cases and making a recommendation for further action in regular meetings with our Investments Director for Capital Markets. We monitor and review the cases a couple of times a year.

We do not specify the issues or objectives for engagement as these are determined on the basis of the type of norm the company has breached.

LEA 08 Mandatory Core Assessed PRI 2,6

LEA 08.1

Indicate whether you monitor and/or discuss the following information provided to you by your service provider

Please select all that apply

- ☑ The subject (or ESG issue(s)) of engagement
- ☑ The objectives of the engagement
- ☑ The frequency/intensity of interactions with companies
- ☑ Progress towards achieving engagement goals
- $\ensuremath{\square}$ Outcomes that have been achieved from the engagement
- ☑ Next steps for engagement activity
- ☐ Other, specify
- ☐ None of the above

General processes for all three groups of engagers

LEA 09 Voluntary

Additional Assessed

PRI 1,2

LEA 09.1

Indicate if the insights gained from your engagements are shared with your internal or external investment managers as input for consideration in investment decisions.



Type of engagement	Insights shared
Individual/Internal staff engagements	Yes, systematicallyYes, occasionallyNo
Service provider engagements	Yes, systematicallyYes, occasionallyNo

LEA 09.2

Additional information

We do not have separate staff for engagements but the engagements are conducted by our investment team. The service provider engagements are reviewed in regular meetings.

LEA 10 Mandatory Gateway/Core Assessed PRI 2

LEA 10.1

Indicate if you track the number of engagements your organisation participates in.

Type of engagement Tracking engagements	
Individual / Internal staff	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements
engagements	No, we do not track our engagements but can provide a reasonable estimate of our engagement numbers
	O No, we do not track and cannot estimate our engagements
Service provider	Yes, we track the number of our engagements in full
engagements	Yes, we partially track the number of our engagementsNo, we do not track our engagements but can provide a reasonable
	estimate of our engagement numbers O No, we do not track and cannot estimate our engagements

LEA 10.2 Additional information. [Optional

In case of internal staff engagements, we discuss especially the corporate governance cases in meetings held by our CIO. The smaller engagements done by our portfolio managers are not formally tracked but are part of their normal meetings with the companies concerned.

The service provider engagements are fully tracked and discussed in regular meetings.

Outp	Outputs and outcomes				
LEA 11	Mandatory to Report Voluntary to Disclose	Core Assessed	PRI 2		



LEA 11.1

Indicate the number of companies with which your organisation engaged during the reporting year.

	Number of companies engaged (avoid double counting, see explanatory notes)
Individual / Internal staff engagements	17
Service provider engagements	6

LEA 11.2

Indicate what percentage of your engagements were comprehensive during the reporting year. [Optional]

Type of engagement	% Comprehensive engagements
	O 10-50%
la di idual / latamal atatt anno accusa	○ <10%
Individual / Internal staff engagements	○ None
	○ 10-50%
Samilaa muuddan an aa maranta	○ <10%
Service provider engagements	○ None

LEA 11.4

Indicate for which part of your service provider engagements you were highly involved during the reporting year. [Optional]

Type of engagement	% High involvement
	○ >50%
	○ 10-50%
0	○ <10%
Service provider engagements	None

LEA 12 Voluntary Additional Assessed PRI 2

LEA 12.1

Indicate if your engagements in the reporting year covered E, S and/or G issues.



Type of engagement	Coverage
	☐ Environmental
	☐ Social
In dividual / Internal atoff on so some arts	
Individual / Internal staff engagements	$\hfill\square$ We do not track this information
	☑ Environmental
	☑ Social
0	☐ Corporate Governance
Service provider engagements	$\hfill\square$ We do not track this information

LEA 12.2 Provide an estimated breakdown by E, S and/or G issues.

Individual / Internal staff engagements

% Corporate Governance only

100

100%

Service provider engagements

% Social only

50

% Overlapping ESG issues

50

100%

LEA 13 Voluntary

Descriptive

PRI 2

LEA 13.1

Indicate whether you have a reliable estimate of the number of cases during the reporting year where a company has changed its practices, or made a commitment to do so, following your organisation's and/or your service provider's engagement activities.

 $\bigcirc \ \mathsf{Yes}$

No

LEA 15

Communication

Mandatory

Core Assessed

PRI 2,6



LEA 15.1

Indicate whether your organisation proactively discloses information on its engagements.

- O We disclose it publicly
- O We disclose it to clients and/or beneficiaries only
- We do not proactively disclose it to the public and/or clients/beneficiaries.

LEA 15.8

Additional information. [Optional]

The PRI reporting for 2014 is to be published during the first half of 2015 on Varma's website.

(Proxy) voting and shareholder resolutions

Overview

LEA 16

Voluntary

Descriptive

PRI 2

LEA 16.1

Provide a brief overview of your organisation's approach to (proxy) voting (including the filing and/or co-filing of shareholder resolutions if applicable).

Varma published its share ownership policy a couple of years ago. The policy focuses on exercise of voting rights; appointment of the nomination committee and election of the Board of Directors; composition of the Board of Directors; renumeration system for key personnel; capital structure and transparency. The policy concerns Finnish listed companies. Outside of Finland Varma supports compliance with local governance codes and best practices.

We vote both by attending the AGMs and by proxy. In Finland, we vote by attending the AGM as Varma's representant usually attends annual general meetings of our investee companies. Outside of Finland we vote by proxy or by attending the AGM in companies where our ownership stake is close to five per cent or we are among the ten largest owners.

In most cases we discuss controversial agenda items with the company before voting against management proprosals.

Process

LEA 17

Mandatory

Descriptive

PRI 2

LEA 17.1

Indicate how you typically make your (proxy) voting decisions and what this approach is based on.

Approach

• We use our own research or voting team and make our own voting decisions without the use of service providers.



		Based primarily on				
		our own voting policy				
	(our clients requests or policyother, explain				
	(
		e hire service provider(s) which make voting recomn our voting decisions.	mendations or provide research that we	use to		
		e hire service provider(s) which make voting decisi arios for which we review and make voting decision		defined		
	○ We	e hire service provider(s) which make voting decisi	ons on our behalf.			
LEA 19	Vo	oluntary	Descriptive	PRI 2		
	LEA 19.	To ensure that your (proxy) votes are cast a if you did the following.	nd reach their intended destination on ti	me, indicate		
	□ Obtai	n confirmation that votes have been received by the	ne company:			
	☐ Partio	sipate in projects to improve the voting trail and/or	to obtain vote confirmation			
	✓ None	of the above				
LEA 20	Vo	bluntary	Additional Assessed	PRI 2		
	LEA 20.	1 Indicate if your organisation has a securities	lending programme.			
	O Yes					
	No					
LEA 21	M	andatory	Core Assessed	PRI 2		
	LEA 21.	Indicate if you ensure that companies are in providers acting on your behalf abstain or vo				
•	Yes,	in most cases				
	O Some	etimes, in the following cases:				
	○ No					
		pplicable as we and/or our service providers do no endations	nt abstain or vote against management			
0	utputs	and outcomes				
LEA 22	M	andatory	Core Assessed	PRI 2		
	101	arraucor y		11112		
	LEA 22.	For listed equities where you and/or your se voting instructions, indicate the percentage		(proxy)		
	○ We d	o track or collect this information				
	We do not track or collect this information					

LEA 23 Voluntary Descriptive PRI 2

LEA 23.1

Indicate if you track the voting instructions that you and/or your third party have issued on your behalf.

- O Yes, we track this information
- No, we do not track this information

LEA 24 Voluntary Descriptive PRI 2

LEA 24.1

Indicate if your organisation directly or via a service provider filed or co-filed any shareholder resolutions during the reporting year.

O Yes

No

Communication

LEA 26 Mandatory Core Assessed PRI 2,6

LEA 26.1

Indicate if your organisation proactively discloses information on your voting activities.

- We disclose it publicly
- O We disclose it to clients/beneficiaries only
- We do not proactively disclose our voting activities to the public and/or to clients/beneficiaries

LEA 26.8

Additional information, [Optional

The PRI Reporting for 2014 will be published during the first half of 2015 on Varma's website.

Varma Mutual Pension Insurance Company

Reported Information

Public version

Direct - Fixed Income

PRI disclaimer

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0	otani.		
Over	view		
)1	Mandatory to Report Voluntary to Disclose	Gateway/Peering	PRI 1
FI 01.	Provide a breakdown of your internally man fundamental and other active strategies. For income investments, indicate if you would s	r strategies that account for less that	
	Fixed income – corporate		
Str	ategies		
	☑ Passive		
	Percentage of internally manage	d fixed income - corporate	
	● <10%		
	Report on your strategies that repre	esents <10% of corporate fixed income	me
	○ Yes		
	No No		
	O 10-50%		
-	○ >50%		
	☐ Active – quantitative (quant)		
Ľ	✓ Active - fundamental and other active strategies		
	Percentage of internally manage	d fixed income - corporate	
	O <10%		
	O 10-50%		

Provide a breakdown of your internally managed fixed income investments by credit quality.



FI 02.1

Credit quality	Fixed Income - Corporate
Investment grade	<pre>○ 0% ○ <10% ○ 10-50% ● >50%</pre>
High yield	○ 0%○ <10%● 10-50%○ >50%
Distressed	0%<10%10-50%>50%

FI 02.2

Provide a breakdown of your fixed income investments between primary and secondary market.

Market	Fixed Income - Corporate	
Duimous montest (nous incurs)	○ 0%	
Primary market (new issues)	○ <10%	
	● 10-50%	
	○ >50%	
Secondary market	O 0%	
	○ <10%	
	10-50%	
	○ >50%	

ESG incorporation in actively managed fixed income

FI 03 Voluntary Descriptive PRI 1

FI 03.1

Provide a brief overview of how you incorporate ESG issues in fixed income investments.

Fixed Income - Corporate

Varma incorporates ESG issues in its active fixed income investments globally and in all sectors.

Our aim is to take into account ESG issues when analyzing the risks of potential investment target, i.e. the corporate issuing bonds. For a credit investor assessing the default risk of a company including the potential risks of ESG issues is crucial. Portfolio managers assess the ESG related risks for the company when they make the investment decision and follow the development of the ESG issues in the companies.



Varma also uses an external service provider for screening companies on breaching international norms and conventions. Credit portfolio managers have meetings with equity portfolio managers to discuss the results of the screening and engagement processes.

F	ixed Income -	Corporate							
lr	Implementation processes								
FI 04	Mandato	ory		Gateway/Core Assessed	PRI 1				
	FI 04.1	your actively managed corp	orate fixed inco	egy and/or combination of strat me investments; and, (2) the b vestments by incorporation str	reakdown of your				
	ESG incorporation strategy (select all that apply) ☐ Screening alone (i.e. not combined with any other strategies) ☑ Thematic alone (i.e. not combined with any other strategies)								
1	Percentage of active corporate fixed income to which the strategy is applied (estimate +/-10%)		0						
L	 □ Integration alone (i.e. not combined with any other strategies) ☑ Screening + Integration strategies 								
1	Percentage of active corporate fixed income to which the strategy is applied (estimate +/-10%)		% 100						
_	□ Scre	natic + integration strategies ening + thematic strategies aree strategies combined accorporation strategies applied	1						
	Total actively managed fixed income - corporate								

100%



FI 04.2

Describe your primary reasons for choosing a particular incorporation strategy.

Our aim is to integrate financially relevant ESG criteria into our investment process to improve the risk-return ratio of our active investments. Our goal with norm based screening is to ensure that our investee companies fulfill our minimum criteria for corporate conduct.

FI 05	Voluntary	Additional Assessed	PRI 1					
F	FI 05.1 Indicate what ESG information you use in your ESG incorporation strategies and who prothis information.							
٦	Type of ESG information							
[□ Raw ESG company data							
[✓ Issuer-related analysis or ratings Describe who provides this information.							
	The investment banks' credit research teams provide us external research providers.	s with ESG related research. In addition	ı we use					
[☑ Sector-related analysis or ratings							
	Describe who provides this information.							
	The investment banks' credit research teams provide E external research providers.	SG related research. In addition, we us	e an					
[☐ Country-related analysis or ratings							
[✓ Screened bond list							
	Describe who provides this information.							
	The information underlying our screened bond list is pro	ovided by an external service provider.						
[☑ ESG issue-specific analysis or ratings							
	Describe who provides this information.							
	The investment banks' credit research teams provide us external research providers.	s with ESG related research. In addition	ı we use					
[□ Other, specify							



FI 05.2

Provide a brief description of the ESG information used, highlighting any differences of sources of information across your ESG incorporation strategies.

We use mainly investment banks' credit research and complement it with external research provider services.

A) Implemer	tation: Screening		
Manda	tory	Descriptive	PRI
FI 06.1	Indicate and describe the t corporate fixed income inv	type of screening you apply to your internally estments.	/ managed active
Type of s	creening		
✓ Nega	tive/exclusionary screening		
Scre	ened by		
\checkmark	Product		
	Activity		
\checkmark	Sector		
	Country/geographic region		
	Environmental and social pract	tices and performance	
	Corporate governance		
	Description		
We e	xclude tobacco and nuclear we	eapons companies from our direct investme	nts.
□ Posit	ive/best-in-class screening		
	ns-based screening		
Ŭ NOIII	is-based screening		
Scre	ened by		
	UN Global Compact Principles		
\checkmark	Universal Declaration of Huma	ın Rights	
	International Labour Organizat		
\checkmark	United Nations Convention Aga	ainst Corruption	
	OECD Guidelines for Multination		
	Other, specify		
	Description		

)



We screen our direct equity and corporate bond investments by a detailed list of norms and conventions. The list includes in addition to the ones mentioned above for example several

environmental conventions.

FI 06.2

Describe how the screening criteria are established, how often the criteria are reviewed and how you notify clients and/or beneficiaries when changes are made.

In our norm based screening the screening criteria are based on a list of relevant norms and conventions based on conventions and guidelines by OECD and the UN, among others. We have discussed the relevant criteria internally and decided to use a detailed list provided by our external service provider. In 2014 our external service provider was Swedish GES who provides us with both screening and engagement services.

The criteria are reviewed when needed, for example if new significant conventions are signed and ratified by the UN member countries, especially Finland.

FI 07	Mandato	ory	Core Assessed	PRI 1	
	FI 07.1	Indicate which processes your organisation income is based on robust analysis.	uses to ensure that screening in corpor	ate fixed	
	☑ Comprehensive research is undertaken or sourced to determine issuers' ESG performance				
	✓ Issuers an correct inaccorrect	re given the opportunity by you or your resear curacies	ch provider to review ESG research on	them and	
		research and data used to identify issuers to be f, the internal audit function or similar	e excluded/included is subject to intern	al audit by	
$\ensuremath{\square}$ Information on ESG issues and/or ratings is updated regularly to ensure that portfolio ho with fund policies					
		tee or body with representatives independent ne or all screening decisions	of the individuals who conduct ESG res	earch	
	☑ A periodice	c review of the quality of the research underta	ken or provided is carried out		
	☐ Other, sp	ecify			
	☐ None of the	he above			
FI 08	Voluntar		Additional Assessed	PRI 1	
F1 00	Voluntai	y	Additional Assessed	PNII	
	FI 08.1	Indicate which processes your organisation in corporate fixed income investments.	uses to ensure that fund criteria are no	t breached	
	☑ Checks are performed to ensure that issuers meet the funds' screening criteria. These checks are:				
	Systematic				
	○ Occasional				
		d IT systems prevent investment managers fr sitive screening criteria	om investing in excluded bonds or thos	e that do	
	☐ Audits of	fund holdings are undertaken regularly by inte	ernal audit function		
	☐ Other, specify				
	☐ None of the above				
	FI 08.2	If breaches of fund screening criteria are identified those breaches.	entified, describe the process followed t	o correct	

The holdings are sold within a short period of time.

We discuss the reasons for the breach to determine how to improve our processes and avoid further breaches.

(C) Implementation: Integration of ESG factors

FI 10 Voluntary Descriptive PRI 1

FI 10.1

Describe how you integrate ESG issues into investment decision-making processes.

Our aim is to take into account ESG issues when analyzing the risks of potential investment target, i.e. the corporate issuing bonds. For a credit investor assessing the default risk of a company including the potential risks of ESG issues is crucial. Portfolio managers assess the ESG related risks for the company when they make the investment decision and follow the development of the ESG issues in the companies.

The information is sourced mainly from investment banks' credit research team and complemented with external research provider services.

FI 11 Mandatory Core Assessed PRI 1

FI 11.1 Indicate if E, S and G issues are reviewed while researching companies and/or sectors in active strategies.

ESG issues	Coverage/extent of review on these issues
Environmental	We systematically review the potential significance of environmental issues and investigate them accordingly
	We occasionally review the potential significance of environmental issues and investigate them accordingly
	O We do not review environmental issues
Social	O We systematically review the potential significance of social issues and investigate them accordingly
	 We occasionally review the potential significance of social issues and investigate them accordingly
	○ We do not review social issues
Corporate	We systematically review the potential significance of corporate governance issues and investigate them accordingly
Governance	 We occasionally review the potential significance of corporate governance issues and investigate them accordingly
	O We do not review corporate governance issues

FI 11.2 Additional information. [Optional]

The analysis of ESG factors depends on the company and sector in question as the materiality of ESG issues can be company and sector specific.

In addition to this, systematic integration of ESG issues has so far been difficult. There are several reasons to this, the lack of financially material and comparable indicators being the main one. The quality and usefulness of the research services we use are dependent on the quality of the data available. The coverage of available ESG research is also often a problem, especially when it comes to smaller Scandinavian companies.

FI 12 Voluntary Descriptive PRI 1



FI	12.1	Indicate which processes your organisation robust analysis.	n uses to ensure that ESG integration is	based on a
\checkmark	Comprehe	ensive ESG research is undertaken or source	ed to determine companies' activities an	d products
		es are given the opportunity by you or your re naccuracies	search provider to review ESG research	on them
\checkmark	Company	information and/or ratings on ESG are upda	ted regularly	
	A periodic	review of the quality of the research underta	ken or provided is carried out	
	Other, spe	ecify		
	None of th	ne above		
FI	12.2	Describe how ESG information is held and	used by your portfolio managers.	
\checkmark	ESG infor	mation is held within centralised databases of	or tools and it is accessible by all relevan	t staff
		mation or analysis is a standard section or as or analysis generated by investment staff	spect of all company research notes or	
	Systemati vestment d	c records are kept that capture how ESG info lecisions	ormation and research was incorporated	into
	Other, spe	ecify		
	None of th	ne above		
FI 15	inc	y icate how your ESG incorporation strategies ome portfolio(s) or investment universe.	Descriptive have influenced the composition of you	PRI 1
	Income - C	-		
		or prioritise the investment universe		
		ght decisions		
□ Otne	er, specify			
FI 16	Voluntar	у	Descriptive	PRI 1
FI 16.1		icate whether your organisation measures he estments has affected financial and/or ESG		d Income
□Weı	measure w	hether our approach to ESG issues impacts	funds' financial performance	
□ We i	measure w	hether our approach to ESG issues impacts	funds' risk or volatility	
□ We i	measure w	hether our approach to ESG issues impacts	funds' ESG performance	
☑ Non	e of the ab	ove		
FI 17	Voluntar	v	Descriptive	PRI 1

FI 17.1

Provide examples of ESG issues that affected your fixed income investment view and/or performance during the reporting year.

☑ ESG issue 1

Fixed Income - Corporate and/or Government
☑ Corporate
ESG issue and explanation
Social/corporate governance issue at global bank. Potential fines and criminal charges for not respecting US sanctions for certain countries.
ESG incorporation strategy applied
□ Screening
☐ Thematic
☑ Integration
☐ Combination of ESG incorporation strategies
Impact on investment view or performance
Negative performance. Decided not to invest in the company before the issue is clarified.

☑ ESG issue 2

Fixed Income - Corporate and/or Government				
☑ Corporate				
ESG issue and explanation				
Social, ethical issue at global corporate				
ESG incorporation strategy applied				
□ Screening				
☐ Thematic				
☑ Integration				
☐ Combination of ESG incorporation strategies				
Impact on investment view or performance				
Decided not to invest in the bonds.				
☐ ESG issue 3				
☐ ESG issue 4				
☐ ESG issue 5				

Communication

FI 18 Mandatory Core Assessed PRI 2,6

FI 18.1 Indicate if your organisation proactively discloses information on your approach to ESG incorporation in all fixed income investments.

We disclose it publicly

Provide URL

 $\underline{https://www.varma.fi/en/tietoavarmasta/tulostiedot\%20ja\%20sijoitukset/responsibleinvestment/listed-corporate-bonds/pages/default.aspx$

FI 18.2

Indicate if the information disclosed to the public is the same as that disclosed to clients/beneficiaries.

Yes



FI 18.3

Indicate the information your organisation proactively discloses to clients/ beneficiaries and the public regarding your approach to ESG incorporation.

- Broad approach to ESG incorporation
- O Detailed explanation of ESG incorporation strategy used

FI 18.4 Indicate how frequently you typically report this information.

- O Quarterly or more frequently
- O Between quarterly and annually
- O Less frequently than annually
- Other, specify

Varma's responsible investment policy and principles are available on Varma's website. PRI report is published annually on Varma's website.

O No

- O We disclose it to clients/beneficiaries only
- O We do not proactively disclose it to the public and/or clients/beneficiaries

Engagement in fixed income investments

Fixed Income - Corporate

Voluntary

Descriptive

PRI 2

FI 19.1

FI 19

Indicate if you engage with corporate issuers.

Yes

FI 19.2

Describe your organisation's approach to engagement in corporate fixed income.

Our goal with engagement is to improve corporate ESG performance. In corporate fixed income, the engagement cases have so far been based on the results of our norm based screening process and thus concentrated on companies with severe breaches against international norms and conventions.

When a company violates the international norms, Varma's objective is to first try to communicate with the company and influence the way it operates. The engagement process can be done internally or in some cases we use an external service provider. If the engagement process is not successful after a prolonged period of time, Varma will as a last step take measures to sell its holdings in the company.

Our corporate bond team always cooperates with Varma's equity team and participates in cases where the company in question is relevant to both the corporate bond and equity portfolio of Varma. The reason for this is that equity investors as owners of the company have more possibilities to influence on the company, e.g. voting in shareholder meetings. Credit investors do not usually have the same possibilities to influence the company. For credit investors, the best opportunity to discuss with company representatives is when meeting with them on a bond new issue roadshow.

O No



Varma Mutual Pension Insurance Company

Reported Information

Public version

Direct - Property

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Overview

PR 01

Mandatory to Report Voluntary to Disclose

Gateway/Peering

General

PR 01.1

Provide a breakdown of your organisation's internally managed property investments by equity and debt.

Property investments instruments

☑ Equity investments

Property investment instruments	Percentage of your internally managed property investments (in terms of AUM)
Equity investments	>50%10-50%
	○ <10%

PR 01.2 Indicate the level of ownership you typically hold in your property investments.

O a 50% stake

O a significant minority stake (between 10-50%)

○ a limited minority stake (<10%)

O a mix of ownership stakes

☐ Debt investments

Total 100%

 \square N/A, we manage properties, new constructions and/or refurbishments on behalf of our clients, but do not hold equity or debt in property on their behalf

PR 02

Mandatory to Report Voluntary to Disclose

Gateway/Peering

General

PR 02.1

Provide a breakdown of your organisation's property assets based on who manages the assets.



Property assets managed by	Breakdown of your property assets (by number)
	O >50%
Managed directly by your organisation	10-50%
	○ <10%
	○ 0%
	○ >50%
Managed via third-party property managers appointed by you	10-50%
	○ <10%
	○ 0%
	○ >50%
Managed by other investors or their property managers	○ 10-50%
	○ <10%
	• 0%
	○ > 50%
Managed by tenant(s) with operational control	10-50%
	○ < 10%
	○ 0%
Total	100%

PR 02.2 Additional information. [Optional

In commercial properties our internal property managers are responsible for letting of the properties. In addition, they keep close contact with third-party manager who takes care of technical management though in some of the properties the tenant is taking care of technical management. We consider commercial properties to be managed either directly by our own organisation or by tenant.

In residential properties our property manager keeps close contact with third-party manager, who takes care of technical management and letting. We consider residential properties to be managed via third-party property manager.

PR 03 Voluntary Descriptive General

PR 03.1 Indicate up to three of your largest property types by AUM.



Types	Main property types (by AUM)
	○ Industrial
Largest property type	○ Retail
	● Office
	○ Residential
	O Leisure/Hotel
	O Mixed use
	Other, specify
	○ Industrial
Second largest property type	Retail
	○ Office
	○ Residential
	O Leisure/Hotel
	O Mixed use
	Other, specify
	○ Industrial
Third largest property type	○ Retail
	○ Office
	Residential
	○ Leisure/Hotel
	O Mixed use
	Other, specify

PR 03.2

Additional information

Varma's property portfolio includes also industrial, hotel and some mixed use properties and sites in addition to the ones mentioned above.

PR 04 Voluntary Descriptive PRI 1-6

PR 04.1

Provide a brief overview of your organisation's approach to responsible investment in property where you have equity stakes.

Varma's goal is to integrate environmental and social issues in our property investment processes and property management. Environmental issues like energy efficiency are generally the most important ones. As for social issues, we work to take responsibility into account also with the tenants, for example.

PR 05 Mandatory Core Assessed PRI 1-6



PR 05.1

Indicate if your organisation has a Responsible Property Investment (RPI) policy.

Yes

PR 05.2

Provide a URL if your RPI policy is publicly available. [Optional]

https://www.varma.fi/fi/tietoavarmasta/tulostiedot%20ja%20sijoitukset/vastuullinensijoittaminen/kiinteistot/pages/default.aspx

 \bigcirc No

Pre-investment (selection)

PR 08

Mandatory

Gateway

PRI 1

PR 08.1

Indicate if your organisation typically incorporates ESG issues when selecting property investments.

Yes

PR 08.2

Provide a description of your organisation's approach to incorporating ESG issues in property investment selection. [Optional]

The location of the property is one of most important criteria in our property selection. The property should be located so that it is easily reached even by public transportation and is close to services. Good location has a positive effect on environment if the property is reached by public transportation but also the risk of high vacancy of the building is lower in the long run in the property with good location.

We conduct a due diligence -process (DD) before buying the property. The DD includes technical, environmental, financial/tax and legal aspects. For example, in environmental DD we inspect the risk that the site might be contaminated. In technical DD we check the condition of the building and consider the risk of for example indoor air quality problems which might have harmful effects on occupiers.

 \bigcirc No

PR 09 Voluntary Descriptive PRI 1,4

PR 09.1

Indicate whether your organisation typically uses ESG advice and research sourced internally and/or externally when incorporating ESG issues into the property investment selection process.

- ☑ Internal staff
 - ☑ Specify role
 - Legal
 - ☑ Specify role
 - Technical (building, construction)
 - ☑ Specify role
 - Valuation



☑ External ı	resources		
☑ Envi	ronmental advisors		
☐ Soci	al advisors		
☐ Corp	porate governance advisors		
□ Reg	ulatory and/or legal advisors		
☑ Othe	er, specify type of advisors/roles		
	nnical (building)		
☐ No use of	internal or external advice on ESG issues		
PR 09.2	Additional information.		
	nal legal, technical and valuation professional advisers to find out technical condition of the		
0 Mai	ndatory	Core Assessed	PRI 1,3
0 Mai	ndatory	Core Assessed	PRI 1,3
PR 10.1	Indicate which E, S and/or G issues are tylinvestment selection process and list up to	pically considered by your organisa	
	Indicate which E, S and/or G issues are ty investment selection process and list up to	pically considered by your organisa	
PR 10.1	Indicate which E, S and/or G issues are ty investment selection process and list up to	pically considered by your organisa three examples per issue.	
PR 10.1 ESG issues ☑ Environm Location of Clean site	Indicate which E, S and/or G issues are ty investment selection process and list up to ental	pically considered by your organisate three examples per issue. vironmental issues nd services site	
PR 10.1 ESG issues ☑ Environm Location of Clean site Condition	Indicate which E, S and/or G issues are ty investment selection process and list up to ental List up to three typical examples of ental of the property near to public transportation are, no contamination or possibility to clean the	vironmental issues nd services site v and technical systems used)	

List up to three typical examples of governance issues

Financial and legal issues of MREC

Legal issues of the property (for example land owning and zoning)

PR 11 Voluntary Additional Assessed PRI 1,3



PR 1

PR 11.1	Indicate what type of ESG information your organisation typically considers during your property investment selection process.				
☑ Raw data	from the target property asset/company				
☑ Appraisal	☑ Appraisals/audits				
☐ Benchma	rks/ratings against similar property asset				
☑ Country le	☑ Country level data/benchmarks				
☐ Data align	\square Data aligned with established property reporting standards, industry codes and certifications				
□ Internatio	☐ International initiatives, declarations or standards				
☑ Data from engagements with stakeholders (e.g. tenants and local community surveys)					
✓ Information from external advisers					
\square Other, sp	ecify				
□ We do no	at track this information				

We use external environmental reports as well as reports of the condition of the building if needed. We benchmark the maintenance costs and chech the energy efficiency rate of the property. We check the satisfaction of the tenant and the basic information of the tenant's (if a company) financial background.

PR 12	2	Volu	ıntary	Additional Assessed	PRI 1
	PR 12.1		Indicate if ESG issues impacted your property in year.	vestment selection process during the	eporting
	□ ESG	issue	es helped identify risks and/or opportunities for valu	ue creation	
	☐ ESG issues led to the abandonment of potential investments				
	☐ ESG issues impacted the investment in terms of price offered and/or paid				
	☐ ESG issues impacted the terms in the shareholder/purchase agreements and/or lending covenants				
	☑ ESG issues were considered but did not have an impact on the investment selection process				
	☐ Other, specify				
	☐ We do not track this potential impact				
	PR 12.2	2	Additional information.		

Selection, appointment and monitoring third-party property managers

PR 13 Mandatory Core Assessed PRI 4



PR 11.2

PR 13.1

Indicate if your organisation includes ESG issues in your selection, appointment and/or monitoring of third-party property managers.

Yes

PR 13.2

Indicate how your organisation includes ESG issues in your selection, appointment and/or monitoring of third party property managers.

- ☑ Selection process of property managers incorporated ESG issues
 - O For all third party property managers
 - For a majority of property managers
 - O For a minority of property managers
- ☑ Contractual requirements when appointing property managers includes ESG issues
 - O For all third party property managers
 - For a majority of property managers
 - O For a minority of property managers
- ☑ Monitoring of property managers covers ESG responsibilities and implementation
 - O For all third party property managers
 - For a majority of property managers
 - O For a minority of property managers

PR 13.3

Provide a brief description of your organisation's selection, appointment and monitoring of third party property managers. [Optional]

We choose property managers either via tendering process or through negotiation. We favour candidates which are well known and reputable companies. Both invitation for tenders and signed contracts include ESG themes, such as:

- Special knowledge in energy efficiency matters, e.g., references in energy saving projects.
- Targets and indicators for tenant satisfaction and energy efficiency.
- Environment, safety and quality control systems' scope and certifications are documented.

We meet third party property managers regularly and follow their work. Managers are obligated to report for example on consumption of water, heating and electricity.

PR 13.4

Describe how your third party property managers contribute to the management of ESG issues for your property investments. [Optional]

Third party managers contribute to energy savings.

O No

Post-investment (monitoring and active ownership)

Overview

PR 14 Mandatory Gateway PRI 2

PR 14.1

Indicate if your organisation, and/or property managers, considers ESG issues in post-investment activities relating to your property assets.

Yes

PR 14.2 Indicate whether your organisation, and/or property managers, considers ESG issues in the following post-investment activities relating to your property assets.

☑ We consider ESG issues in property monitoring and management
☑ We consider ESG issues in property developments and refurbishments
☑ We consider ESG issues in property occupier engagements

☐ We consider ESG issues in other post-investment activities, specify

☐ We consider ESG issues in community engagements related to our properties

PR 14.3

Describe how your organisation, and/or property managers, considers ESG issues in post-investment activities related to your property assets. [Optional]

The energy strategy of property investment and management was taken into use at the end of 2014. Strategy guides our property investment organisation with energy efficiency issues.

We participate in an energy efficiency program where the target is to reduce the energy consumption by six per cent from 2011 to 2016. About 70 of our commercial properties participate the program. Progress of the program is monitored on an annual basis. A third-party consultant supports us with the program. The consultalt suggests actions to reduce the properties' energy consumption, follows up and reports the results. We keep close contact with the third party consultant and we have several meetings during the year to keep us updated on the situation.

Our third party technical managers measures regularly the consumption of water, heating and electricity of our properties and they should react on possible abnormalities. Our goal is to seek energy efficient ways in day-to-day actions.

We consider energy efficient solutions when repairing and refurbishing existing properties and constructing new buildings.

Varma also informs tenants about its energy saving actions of properties and encourages tenants to consider possibilities to save energy in their own action.

○ No

Property monitoring and management

PR 15 Mandatory Core Assessed PRI 2,3

PR 15.1

Indicate the proportion of property assets for which your organisation, and/or property managers, set and monitored ESG targets (KPIs or similar) during the reporting year.

○ >90% of property assets

● 51-90% of property assets

○ 10-50% of property assets

○ <10% of property assets

(in terms of number of property assets)



PR 15.2

Indicate ESG issues for which your organisation, and/or property managers, typically sets and monitors targets (KPIs or similar) and provide examples per issue.

ESG issues

☑ Environmental

List up to three example targets per issue

Energy consumption is monitored and the target is to reduce energy consumption by 6 % over the period of six years.

Consumption of water, heating and electricity is monitored and followed by third party managers.

✓ Social

List up to three example targets per issue

Occupier satisfaction is measured through survey and internal target is set every year.

☐ Governance

☐ We do not set and/or monitor against targets

PR 15.3 Additional information. [Optional

The property managers monitor the consumption of water, heating and electricity monthly. The property managers responsibility is to react on increased consumption. We have also set a target to third party manager who is managing residential properties to reduce consumption level.

PR 16 Voluntary Descriptive PRI 2

PR 16.1

Indicate whether your property assets are assessed against certification schemes, ratings and/or benchmarks

O Yes

No

Property developments and refurbishments

PR 17 Mandatory Core Assessed PRI 2

PR 17.1

Indicate the proportion of active property developments and refurbishments where ESG issues have been considered.

- >90% of active developments and refurbishments
- 51-90% of active developments and refurbishments
- 10-50% of active developments and refurbishments
- <10% of active developments and refurbishments
- O N/A, no developments and refurbishments of property assets are active

(by number of active property developments and refurbishments)

PRII Principles for Responsible Investment

PR 17.2	Indicate if the following ESG considerations are typically implemented and monitored in your property developments and refurbishments.		
☐ Minimum	environmental site selection requirements		
☐ Minimum	environmental site development requirements		
Sustainat	ple construction materials		
☑ Minimum	☑ Minimum water efficiency requirements		
☑ Minimum energy efficiency requirements			
☐ Energy generation from on-site renewable sources			
☑ Waste management plans at sites			
☑ Health an			
☑ Construction contractors comply with sustainability guidelines			
☐ Other, specify			
PR 17.3	Additional information. [Optional]		

When we do property developments and refurbishments we consider for example the following issues conserning the construcion work and site:

- The construction waste is mainly recycled in construction sites.
- We demand a plan of safety systems on site at least in bigger construction sites.
- The energy and water efficient construction materials and systems are considered and also used if good solution is found.
- The biggest construction companies we also use have sustainability quidelines.

We have internal professionals whose responsibility is to monitor the construction work and site. They keep close contact with construction companies and consultants working with the development and refurbishment projects.

Occupier engagement					
PR 18		Manda	itory	Core Assessed	PRI 2
	PR 18	.1	Indicate the proportion of property occupiers y engaged with on ESG issues during the report		managers,
	○ >90	○ >90% of occupiers			
	○ 51-90% of occupiers				
	● 10-50% of occupiers				
	0 <10)% of o	occupiers		
	(in ter	ms of r	number of occupiers)		



PR 18.2	Indicate if the following practises and areas are typically part of your, and/or your property managers', occupier engagements.		
□ Distribute	☐ Distribute a sustainability guide to occupiers		
☑ Organise	occupier events focused on increasing sustainability awareness		
☐ Deliver tra	☐ Deliver training on energy and water efficiency		
☐ Deliver tra	eliver training on waste minimisation		
☐ Provide fe	☐ Provide feedback on energy and water consumption and/or waste generation		
☐ Provide fe	☐ Provide feedback on waste generation		
☑ Carry out	☑ Carry out occupier satisfaction surveys		
☐ Other, sp	☐ Other, specify		
PR 18.3	Additional information. [Optional]		

The energy efficiency event was arranged to our tenants.

PR 19 Voluntary Additional Assessed PRI 2

PR 19.1

Indicate the proportion of all leases signed during the reporting year that used green leases or the proportion of Memoranda of Understandings (MoUs) with reference to ESG issues.

- >90% of leases or MoUs
- 51-90% of leases or MoUs
- 10-50% of leases or MoUs
- O <10% of leases or MoUs
- 0% of leases or MoUs
- O N/A, no leases or MoUs were signed during the reporting year

(in terms of number of leases or MoUs)

Outputs and outcomes

PR 21 Voluntary Additional Assessed PRI 1,2

PR 21.1

Indicate if your organisation measures whether your approach to ESG issues in property investments has affected financial and/or ESG performance.

 $\ensuremath{\square}$ We measure whether our approach to ESG issues impacts funds' financial performance



Describe the impact on:	Impact
Formula I firm an abal month amount	Positive
Funds' financial performance	○ Negative
	O No impact

☑ We measure whether our approach to ESG issues impacts funds' ESG performance

Describe the impact on:	Impact
	Positive
Funds' ESG performance	○ Negative
	○ No impact

 $\hfill\square$ None of the above

PR 21.2 Describe how you are able to determine these outcomes

Water, heating and electricity consumption of the properties is measured and followed by third party manager who also calculates the changes in energy consumption and possible financial savings. These results are reported to us.

PR 22	Voluntary	Descriptive	PRI 1,3
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PR 22.1

Provide examples of ESG issues that affected your property investments during the reporting year.

☑ Add Example 1

ESG issue	Electricity consumption
Types of properties affected	Commercial properties with private tenants
Impact (or potential impact) on investment	Financial savings in the long run, reduction of electricity consumption. Payback period 6-10 years.
Activities undertaken to influence the investment and the outcomes	Based on payback period of the investment and reduction of electricity consumption we decided to invest in lightning conditions in some of our properties

☑ Add Example 2



ESG issue	Electricity and heating consumption
Types of properties affected	Commercial properties with private tenants
Impact (or potential impact) on investment	Financial savings, reduction of electricity and heating consumption
Activities undertaken to influence the investment and the outcomes	We decided to continue to check the adjustments of technical systems in our properties. Several adjustment changes that have an impact on reduction of electricity and heating consumption were found and also implemented. Adjustment changes were done for example to the ventilation systems.

☑ Add Example 3

ESG issue	Water consumption
Types of properties affected	Commercial properties with private tenants
Impact (or potential impact) on investment	Financial savings, reduction of water consumption
Activities undertaken to influence the investment and the outcomes	We decided to adjust water flows of taps in some properties as the payback period of investment was very short and investment size small. Some of the adjustments were inspected during year 2014 and will be carried out later.

☐ Add Example 4

☐ Add Example 5

Communication

PR 23 Mandatory Core Assessed PRI 6

PR 23.1

Indicate if your organisation proactively discloses ESG information on your property investments.

- O Disclose publicly
- O Disclose to clients/beneficiaries only
- No proactive disclosure to the public or to clients/beneficiaries

PR 23.9

Additional information, [Optional

The PRI Reporting for 2014 will be published during the first half of 2015 on Varma's website.

